Update on University Initiatives and Discussion of Tuition, Room and Board Rates for 2018-2019

February 9, 2018

William A. “Bud” Baeslack III
Provost and Executive Vice President
CWRU Strategic Plan – *Think Beyond the Possible*

**Innovative Education**

- **Improve Teaching and Learning on Campus** – We will lead innovations that put the university at the national forefront of universities advancing education on campus and online.

- **Embrace our Academic Strengths in New Ways** – We will add professional master’s degree programs, enhance graduate programs and explore new hybrid offerings involving both online and residential education.

- **Increase STEM Success** – We will begin a pilot program to improve undergraduate engagement and persistence in STEM disciplines.

- **Provide coordinated education programs for undergraduates considering health careers** – We will launch an interdisciplinary undergraduate initiative for students who wish to pursue the health sciences.
CWRU Strategic Plan – *Think Beyond the Possible*

**Intentional Preparation for Leadership**

- **Strengthen the Academic Experience** - We will provide additional *experiential* and *interdisciplinary* learning opportunities.

- **Grow the Prominence of Research** – We will expand research opportunities to ensure meaningful and high-quality experiences for all students who desire to participate.

- **Enhance and Expand Opportunities for Student Global Experiences**

- **Enhance Advising, Mentoring and Professional Development Programs for All Students** – We will increase collaboration among undergraduate deans, academic advisors and career services staff to provide students more coordinated support and relevant opportunities.

- **Grow Graduate Students’ Career Opportunities** – We will provide graduate students a professional development center that offers training in interviewing, networking and other essential skills.
Provost’s Commission on the Undergraduate Experience

• Develop and articulate a philosophy for advancing CWRU’s undergraduate experience.

• Formulate recommendations to strengthen the overall value, reputation and desirability of CWRU’s undergraduate experience.

• Develop proposals for advancing the quality and excellence of CWRU’s academic offerings and undergraduate student experience through forward-looking, creative approaches.
CUE Major Recommendations

• Adopt a single University General Education Requirement (UGER)
• Implement an innovative Explore curriculum
• Build traditions to celebrate our unique institutional identity
• Assemble collaborative advising teams
• Review our curricula to reduce stress and increase flexibility for students
• Foster a thriving campus community
Considerations in Determining Tuition Costs

The University strives to increase the excellence and reputation of our academic programs and improve the quality of the overall student life experience – while keeping a CWRU education affordable.

- Factors considered in determining annual tuition increases:
  - Costs associated with maintaining and increasing the quality of the student experience
    - Increased costs of sustaining and enhancing existing programs, activities and infrastructure
    - Costs associated with the creation of new programs, activities and infrastructure
  - National and global economic conditions
  - Indicators of higher education cost increases, e.g., the Commonfund Higher Education Price Index (HEPI)
  - Recent history of tuition increases and future considerations
  - Input/Feedback from Student Forum and other meetings
A summary of cost increases supported by tuition increases

• Increases to support continuing expenses
  • Faculty and Staff Salary Increases (2% anticipated for FY19)
  • Utility Increases – Annual recurring and one-time for major system upgrades
  • Safety, Security and Compliance enhancements

• Increases associated with new investments:
  • New student-oriented facilities
  • New academic programs
  • Enhanced advising and student-retention services
  • Support programs
  • Support for international programs and students
  • Investments in Information Technology
Nord Family Greenway
Sears think[box] - An Ecosystem for Innovation & Entrepreneurship

Want to learn about Sears think[box]?

Check out the FREE - How to think[box] courses
Spring semester – 40+ course offerings that includes:
- Design thinking
- Design software (Corel Draw, SolidWorks)
- 3D Printing, Laser Cutters
- Campus resources for entrepreneurs & innovators
- Start with your ‘Value Proposition’
- Group Dynamics
- Printed Circuit Design
- Arduino for beginners
- Embroidery, and many more!

Go to thinkbox.case.edu/happenings to see dates/times and sign up

Check out think[box] stories and projects on the website

Phase 3 Construction
Floor 6 – Entrepreneurship
Includes: Co-working space, Business support offices, Conference rooms, Bookable offices, think[box] staff offices, Huddle rooms, Phone booths & Storage lockers

Floor 7 – Incubator
Reconfigurable space for early-stage student/alumni offices & business development.

Completion July/August 2018
Bio[Box] provides undergraduate, graduate, and faculty researchers with the space, tools, and instrumentation to facilitate collaborative learning and research.
Implementation of New Undergraduate Curricula

• **New minors now available:**
  • Public Health (SOM)
  • Bioethics and Medical Humanities

• **Updated minors:**
  • Communication for Health Professionals
    *(previously known as “Health Communications”)*

• **New minor now approved and coming soon:**
  • African and African American Studies

• **Secondary Majors** – a newly approved pathway for students who wish to pursue majors from multiple degree programs
Investments in Undergraduate Advising

- Expanded outreach to students about fellowship opportunities with growth seen in the number of students expressing interest.

- Improvements made in advising publications (newsletters to students and faculty, handbooks, website, etc.).

- Improved coordination between Undergraduate Studies and Undergraduate Admissions to ensure that students will have a smooth transition to college.

- Closer integration between Undergraduate Studies and Students Affairs for Care Management cases.

- Coordination between Undergraduate Studies and Career Center to foster closer collaborations and referrals in the interest of student success.
Investments in Undergraduate Research

• Additional funding provided through SOURCE for student travel to present research at conferences and meetings.

• Associate Director of SOURCE position created to enable the SOURCE office to better serve the needs of the undergraduates and faculty regarding undergraduate research activities. (Position held by Padmini Coopamah Waldron)

• Secured external funding to establish the prestigious Beckman Scholars program at CWRU.
Investments in technology and academic services

During 2017, multiple improvement projects involving SIS or other academic business processes were completed, such as:

• Enhancements to the searchable schedule of classes
• Grade-change process now online (fast and secure)
• Classroom scheduling streamlined/one-stop reservations
• Digitized and published repository of past General Bulletins
• Launched major upgrade for SIS (to go-live in Summer ’18)
• Upgraded SIS mobile technology
Initiatives for Graduate Students

• Automated online degree audit for students and advisors to track graduate academic requirements through the Student Information System.

• Additional University Certificates in graduate coursework to provide additional credentials to recognize a student’s preparation and focus in a specific field and their ability to work across disciplines.

• The School of Graduate Studies and the Office of Postdoctoral Affairs will be hosting the National Postdoc Association Conference in April 2018, which will provide engagement beyond the university for postdoc scholars and Ph.D. students. The conference focuses on topics such as scientific communication, professional networking and career development, organizational culture, international and diversity concerns, and advocacy.
Initiatives for Graduate Students

• Highlights from the Professional Development Center:

  ➢ Non-Academic Careers Series, featuring guest speakers, including CWRU alumni, currently working in various fields, followed by how-to seminars focusing on transferable skills and resources for each career field.

  ➢ Graduate & Postdoctoral Coaching Program, a collaborative initiative with the Office of Student Activities and Leadership. This program brings together CWRU staff, certified through the Weatherhead School of Management's Executive Education coaching program, with graduate students and postdocs to develop leadership and emotional intelligence through the Intentional Change Theory (Boyatzis, 2001).

  ➢ Diversity 360 Series for Graduate Students: Partnering with NSF NOA-AGEP and the Office of Student Activities and Leadership, this extended program gives students a deeper dive into Intersectionality, Active Bystander Training, and Sustained Dialogue.
Research ShowCASE

Friday, April 20, 2018 – 9:00am – 3:00 pm
CWRU Internationalization Fast Facts

• More than 30% of CWRU undergraduates study abroad, in all majors.
• More students participate in other experiential learning opportunities abroad than ever before.
• Undergraduate international students increased from 190 in 2009/10 to 664 in 2017/18.
• International students now make up 19.3% of the total active CWRU student population.
• CWRU is the winner of the Institute for International Education’s prestigious Andrew Heiskell Award for Internationalizing the Campus.
Center for International Affairs: Looking Forward

• Grow study abroad, internships, co-ops and other experiential learning outside of U.S. and in U.S. for international students.

• Advocate for international students and their rights on the CWRU campus and in the US.

• Raise $100,000/year worth of study abroad scholarships to support students.

• Serves as a hub for international activity and student support www.case.edu/international

• Develop and expand international partnerships with universities, corporations and governments, including a sustainable presence in select locations.

• Enhance the engagement of international alumni, including ways in which alumni can assist students.
Kelvin Smith Library

Recent Facility Improvements

- Increased number of laptops for checkout for use within KSL
- New mobile furniture in the lower level collaboration rooms
- New adjustable height tables and new seating in lower level atrium
- Updated teleconferencing technology in room 215 classroom

Coming soon
- New first floor (Clapp) reading room flexible tables and chairs, open collaboration spaces, with a wall-length whiteboard
Kelvin Smith Library

**Recent Facility Improvements**

- "Map It" library stacksmap: identifies the exact shelving range for all print books and journals, and is accessible on your phone
- Freedman Student Fellowships to engage in digital scholarship internships and research projects
- More than 850,000 new electronic resources added
  - E-books, e-journals, government documents, etc.
  - Kanopy streaming video of films now available
Canvas Implementation + Customization
- One Learning Management System for whole campus
- Faculty use ~ 140% increase over Blackboard in courses listed

Improved Wi-Fi
- Replaced or added 553 WAPs over past two years

Zoom
- Easy online collaboration for all

You Asked for IT - You Got IT
Enhanced Internet Bandwidth for Improved Streaming Service

Added 49 New Titles in Software Center
- Most at no additional cost to students

Upgraded IJTech C.A.R.E. Center
- Lower level of KSL
- Better service

You Asked for IT - You Got IT
Added Use of HoloLens for Dance, Art and Physics

Expanded Screen-Sharing Technology
-Supports student engagement in large lecture halls

Technology + Faculty Assistance with Active, Hybrid and Online Learning

New Technology
Hosted 3rd Annual Cyberinfrastructure Day
Assisted with Use of High Performance Cluster in Classes
Supported 15 Research Funding Efforts for $53 Million
Working with Faculty in Four Departments to Provide HPC Access and Assistance to Students in Seven Courses
Conducted Workshops for Non-Traditional Users of Computing Tech
*Arts, humanities, social sciences, law
Protected You from WannaCry, Meltdown, Spectre and Many More Attacks

New Firewalls + Protection Techniques

Hosting Secondary Backup at Amazon

Implemented DUO Two-Factor Authentication Pilot
Student Organizations Advised and Supported by the Center for Women

- NEW! Body Positivity Feminist Collective @ CWRU (FCC)
- Sexual Assault and Violence Educators (SAVE)
- Voices: A Women of Color Collaborative
- Women in Doctoral Studies (WiDS)
- Women in Science and Engineering Roundtable (WISER)
LGBT PROGRAMS & INITIATIVES

- Over 1,120 visits to the LGBT Center
- 2014 senior survey indicates that 13% of CWRU seniors identify as either “lesbian, gay, bisexual, not sure” or “something else” other than heterosexual.
- 20+ first-year transgender and gender non-conforming students have lived in gender inclusive housing since 2015
- Beginning stages of strategic plan, including focus groups for student, staff, and faculty and benchmarking
- 30 Years of LGBT history and activism in honor of the 1988 recognition of the Lesbian Gay Student Union at CWRU; celebrated at Pride Alumni Homecoming Reception
- Thematic focuses on sex education and intersectionality in collaboration with the Center for Women, Greek Life, Social Justice Institute, and Alianza Latina
- 32 LGBTQ+ graduating students participated in Lavender Graduation in 2017, with over 175 people in attendance
- 2018- Adding .5 FTE to the LGBT Center
Impact of Meeting Full Need
Fall 2017 First-Year
<table>
<thead>
<tr>
<th>U.S. Ranking</th>
<th>School</th>
<th>2016-2017</th>
<th>2017-2018</th>
<th>In-State</th>
<th>% Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>Harvard</td>
<td>47074</td>
<td>48949</td>
<td></td>
<td>3.98%</td>
</tr>
<tr>
<td>3</td>
<td>Yale</td>
<td>49480</td>
<td>51400</td>
<td></td>
<td>3.88%</td>
</tr>
<tr>
<td>3</td>
<td>University of Chicago</td>
<td>52491</td>
<td>54825</td>
<td></td>
<td>4.45%</td>
</tr>
<tr>
<td>5</td>
<td>MIT</td>
<td>48452</td>
<td>49892</td>
<td></td>
<td>2.97%</td>
</tr>
<tr>
<td>8</td>
<td>Univ. Pennsylvania</td>
<td>51464</td>
<td>53534</td>
<td></td>
<td>4.02%</td>
</tr>
<tr>
<td>9</td>
<td>Duke</td>
<td>51265</td>
<td>53744</td>
<td></td>
<td>4.84%</td>
</tr>
<tr>
<td>11</td>
<td>Johns Hopkins</td>
<td>50410</td>
<td>52170</td>
<td></td>
<td>3.49%</td>
</tr>
<tr>
<td>11</td>
<td>Northwestern</td>
<td>50855</td>
<td>52678</td>
<td></td>
<td>3.58%</td>
</tr>
<tr>
<td>14</td>
<td>Cornell</td>
<td>50953</td>
<td>52853</td>
<td></td>
<td>3.73%</td>
</tr>
<tr>
<td>14</td>
<td>Brown</td>
<td>51367</td>
<td>53419</td>
<td></td>
<td>3.99%</td>
</tr>
<tr>
<td>14</td>
<td>Rice</td>
<td>43918</td>
<td>45608</td>
<td></td>
<td>3.85%</td>
</tr>
<tr>
<td>18</td>
<td>Washington Univ</td>
<td>49770</td>
<td>51533</td>
<td></td>
<td>3.54%</td>
</tr>
<tr>
<td>18</td>
<td>Notre Dame</td>
<td>49685</td>
<td>51505</td>
<td></td>
<td>3.66%</td>
</tr>
<tr>
<td></td>
<td><strong>Average</strong></td>
<td><strong>$ 49,783</strong></td>
<td><strong>$ 51,701</strong></td>
<td></td>
<td><strong>3.85%</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Range of increases:</strong> 2.97% to 4.84%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>25</td>
<td>Carnegie Mellon</td>
<td>52040</td>
<td>53910</td>
<td></td>
<td>3.59%</td>
</tr>
<tr>
<td>28</td>
<td>Michigan</td>
<td>43473</td>
<td>47476</td>
<td>14826</td>
<td>9.21%</td>
</tr>
<tr>
<td>30</td>
<td>NYU</td>
<td>49062</td>
<td>50464</td>
<td></td>
<td>2.86%</td>
</tr>
<tr>
<td>34</td>
<td>University of Rochester</td>
<td>50142</td>
<td>52020</td>
<td></td>
<td>3.75%</td>
</tr>
<tr>
<td>37</td>
<td>Case Western Reserve</td>
<td>46006</td>
<td>47500</td>
<td></td>
<td>3.25%</td>
</tr>
<tr>
<td>37</td>
<td>Boston University</td>
<td>50240</td>
<td>52082</td>
<td></td>
<td>3.67%</td>
</tr>
<tr>
<td>42</td>
<td>Rensselaer Polytechnic</td>
<td>50797</td>
<td>52305</td>
<td></td>
<td>2.97%</td>
</tr>
<tr>
<td>46</td>
<td>Lehigh</td>
<td>48320</td>
<td>50740</td>
<td></td>
<td>5.01%</td>
</tr>
<tr>
<td>52</td>
<td>Penn State</td>
<td>32382</td>
<td>33664</td>
<td>18436</td>
<td>3.96%</td>
</tr>
<tr>
<td>54</td>
<td>Ohio State University</td>
<td>28229</td>
<td>29659</td>
<td>10591</td>
<td>5.07%</td>
</tr>
<tr>
<td></td>
<td><strong>Average w/o OSU or Penn</strong></td>
<td><strong>$ 48,760</strong></td>
<td><strong>$ 50,812</strong></td>
<td></td>
<td><strong>4.21%</strong></td>
</tr>
<tr>
<td></td>
<td>CWRU relative to average</td>
<td>(2,754)</td>
<td>(3,312)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Tuition Room and Board Rate Increases
Academic Year 2018-2019

• Undergraduate tuition will increase by 3.25% to $48,604
• Funds available for financial aid will increase proportional to the increase in tuition cost
• The tuition increase provides funds for strategic initiatives, selective new hires, salary and benefits cost increases, operating costs of new student facilities, and other ongoing cost increases including support of larger undergraduate student population
• The Residence Hall charges will increase on an average of approximately 2.95% and the board rates will increase by 3%.
Graduate & Professional Rates

- Graduate tuition will increase by 3% to $45,168.
- MSASS will increase 2.3% to $44,500
- Tuition for Full-Time MBA students will increase 3% to $40,572
- Law School tuition will increase 2.77% to $51,900
- Tuition for the DMD program at the Dental School will increase 3.86% to $69,770
- Professional tuition at the Nursing School will increase 3% to $49,704
- Case Medical School tuition will increase 3% to $63,262
<table>
<thead>
<tr>
<th>Program</th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate</td>
<td>44,156</td>
<td>45,592</td>
<td>47,074</td>
<td>48,604 *</td>
<td>3.25%</td>
</tr>
<tr>
<td>Graduate</td>
<td>41,137</td>
<td>42,576</td>
<td>43,854</td>
<td>45,168</td>
<td>3.00%</td>
</tr>
<tr>
<td>MS Engineering Management</td>
<td>44,160</td>
<td>44,160</td>
<td>44,160</td>
<td>44,160</td>
<td>0.00%</td>
</tr>
<tr>
<td>Full-time MBA</td>
<td>37,500</td>
<td>38,250</td>
<td>39,390</td>
<td>40,572</td>
<td>3.00%</td>
</tr>
<tr>
<td>Master of Accountancy</td>
<td>43,200</td>
<td>44,064</td>
<td>38,400</td>
<td>39,200</td>
<td>2.08%</td>
</tr>
<tr>
<td>DM/PhD</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>0.00%</td>
</tr>
<tr>
<td>MSASS</td>
<td>41,550</td>
<td>42,570</td>
<td>43,500</td>
<td>44,500</td>
<td>2.30%</td>
</tr>
<tr>
<td>Law</td>
<td>48,600</td>
<td>49,500</td>
<td>50,500</td>
<td>51,900</td>
<td>2.77%</td>
</tr>
<tr>
<td>Dental Medicine - DMD</td>
<td>62,235</td>
<td>64,660</td>
<td>67,180</td>
<td>69,770</td>
<td>3.86%</td>
</tr>
<tr>
<td>Dental Medicine - Graduate</td>
<td>51,275</td>
<td>53,070</td>
<td>54,930</td>
<td>56,580</td>
<td>3.00%</td>
</tr>
<tr>
<td>Nursing</td>
<td>45,384</td>
<td>46,860</td>
<td>48,254</td>
<td>49,704</td>
<td>3.00%</td>
</tr>
<tr>
<td>Medicine</td>
<td>57,475</td>
<td>59,346</td>
<td>61,420</td>
<td>63,262</td>
<td>3.00%</td>
</tr>
</tbody>
</table>

* Published rate
# Room Rates

## Academic Year 2018-2019

### First and Second-Year Students

<table>
<thead>
<tr>
<th>Type</th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>% change from FY18</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>NRV</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Double</td>
<td>8,020</td>
<td>8,280</td>
<td>8,570</td>
<td>8,830</td>
<td>3.03%</td>
</tr>
<tr>
<td>Single</td>
<td>9,050</td>
<td>9,344</td>
<td>9,770</td>
<td>10,070</td>
<td>3.07%</td>
</tr>
<tr>
<td><strong>SRV Suites</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single</td>
<td>9,170</td>
<td>9,468</td>
<td>9,770</td>
<td>10,070</td>
<td>3.07%</td>
</tr>
<tr>
<td><strong>Staley/Tippit House Suites</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single</td>
<td>9,680</td>
<td>9,994</td>
<td>10,100</td>
<td>10,410</td>
<td>3.07%</td>
</tr>
<tr>
<td><strong>Greek</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single</td>
<td>9,170</td>
<td>9,468</td>
<td>9,770</td>
<td>10,070</td>
<td>3.07%</td>
</tr>
<tr>
<td>Double/Triple/Quad</td>
<td>8,020</td>
<td>8,280</td>
<td>8,570</td>
<td>8,830</td>
<td>3.03%</td>
</tr>
</tbody>
</table>

### Upper-Class Student Housing

<table>
<thead>
<tr>
<th>Type</th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>% change from FY18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Triangle-1 BD double occupancy</td>
<td>9,900</td>
<td>10,226</td>
<td>10,290</td>
<td>10,650</td>
<td>3.50%</td>
</tr>
<tr>
<td>Triangle-2 BD double occupancy</td>
<td>9,900</td>
<td>10,226</td>
<td>10,290</td>
<td>10,650</td>
<td>3.50%</td>
</tr>
<tr>
<td>PMA-3 BD single occupancy</td>
<td>10,000</td>
<td>10,060</td>
<td>10,290</td>
<td>10,650</td>
<td>3.50%</td>
</tr>
<tr>
<td>PMA-1 bedroom</td>
<td>10,000</td>
<td>10,326</td>
<td>10,650</td>
<td>10,650</td>
<td>0.00%</td>
</tr>
<tr>
<td>Village@115 - 9 bedroom</td>
<td>10,470</td>
<td>10,810</td>
<td>11,010</td>
<td>11,340</td>
<td>3.00%</td>
</tr>
<tr>
<td>Village@115 - 6 and 7 bedroom</td>
<td>10,700</td>
<td>11,048</td>
<td>11,010</td>
<td>11,340</td>
<td>3.00%</td>
</tr>
<tr>
<td>STJ-4 bedroom</td>
<td>10,800</td>
<td>11,156</td>
<td>11,480</td>
<td>11,826</td>
<td>3.01%</td>
</tr>
<tr>
<td>STJ-2 and 3 bedroom</td>
<td>11,000</td>
<td>11,358</td>
<td>11,730</td>
<td>12,090</td>
<td>3.07%</td>
</tr>
<tr>
<td>Village@115-2 and 3 bedroom</td>
<td>11,050</td>
<td>11,410</td>
<td>11,730</td>
<td>12,090</td>
<td>3.07%</td>
</tr>
<tr>
<td>Triangle-2 BD, single occupancy</td>
<td>11,330</td>
<td>11,698</td>
<td>11,940</td>
<td>12,320</td>
<td>3.18%</td>
</tr>
<tr>
<td>Village@115 - 2 and 3 bedroom</td>
<td>11,330</td>
<td>11,698</td>
<td>11,940</td>
<td>12,320</td>
<td>3.18%</td>
</tr>
<tr>
<td>Triangle - Efficiencies (Studio/Deluxe)</td>
<td>11,410</td>
<td>11,780</td>
<td>12,130</td>
<td>12,500</td>
<td>3.05%</td>
</tr>
<tr>
<td>Triangle - Junior 1 bedroom</td>
<td>11,410</td>
<td>11,780</td>
<td>12,130</td>
<td>12,500</td>
<td>3.05%</td>
</tr>
<tr>
<td>STI - 1 bedroom</td>
<td>11,410</td>
<td>11,780</td>
<td>12,130</td>
<td>12,500</td>
<td>3.05%</td>
</tr>
<tr>
<td>Village@115 - Studio</td>
<td>11,410</td>
<td>12,216</td>
<td>12,130</td>
<td>12,500</td>
<td>3.05%</td>
</tr>
<tr>
<td>Triangle - 1 BD, single occupancy</td>
<td>12,400</td>
<td>12,390</td>
<td>12,760</td>
<td>12,950</td>
<td>1.49%</td>
</tr>
<tr>
<td>STJ - 2 bedroom Townhouse</td>
<td>12,000</td>
<td>12,390</td>
<td>12,760</td>
<td>12,950</td>
<td>1.49%</td>
</tr>
</tbody>
</table>

**Weighted Average Increase**: 2.95%
## Board Rates – Academic Year 2018-2019

<table>
<thead>
<tr>
<th></th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>First-Year Meal Plans (Available to all students)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unlimited/week + $75 CaseCash</td>
<td>6,512</td>
<td>6,708</td>
<td>3.01%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>17 meal swipes/week + $150 in CaseCash</td>
<td>5,792</td>
<td>6,360</td>
<td>3.01%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>14 Kosher meal swipes/week (No CaseCash)</td>
<td>5,998</td>
<td>6,400</td>
<td>0.09%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Second-Year Additional Plans</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>14 meal swipes/week + $200 CaseCash</td>
<td>5,564</td>
<td>5,744</td>
<td>5,930</td>
<td>6,108</td>
<td>3.00%</td>
</tr>
<tr>
<td>10 meal swipes/week + $250 CaseCash</td>
<td>5,434</td>
<td>5,610</td>
<td>5,792</td>
<td>5,966</td>
<td>3.00%</td>
</tr>
<tr>
<td>10 Kosher meal swipes/week (No CaseCash)</td>
<td>5,350</td>
<td>5,524</td>
<td>5,704</td>
<td>5,876</td>
<td>3.02%</td>
</tr>
<tr>
<td>Upper-Class Additional Plans</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7 meal swipes/week + $100 in CaseCash</td>
<td>-</td>
<td>-</td>
<td>4,280</td>
<td>4,408</td>
<td>2.99%</td>
</tr>
<tr>
<td>5 meal swipes/week + $150 in CaseCash</td>
<td>-</td>
<td>-</td>
<td>3,040</td>
<td>3,132</td>
<td>3.03%</td>
</tr>
</tbody>
</table>
Factors Influencing Board Rate Increase

• Dining service provider, Bon Appetit, continues to face rising labor costs due to increased competition in the local labor market.

• Overall food costs increased at 2.5% rate based on CPI

• Retail upgrades planned for the coming year include renovation of Tomlinson Kitchen (back-of-house) and build-out of new retail dining concepts at the HEC

• Planning and design efforts are underway for complete renovation and upgrade of Fribley Commons dining hall

• Room rate increases are driven by inflationary pressures on operating and maintenance costs

• Developing multi-year plan for upgrade and revitalization of all First Year Experience (FYE) resident halls
Contact Information

If you have questions concerning your financial aid package:

Please contact the University Financial Aid Office at **216-368-4530** or use the “Ask the Financial Aid Counselor” link found on the University Financial Aid Web Site under “Contact Information”.

If you have any general questions regarding the tuition information presented at today’s forum:

Please contact Rick Bischoff at 368-5445 or Venus Puliafico at 368-4530