Update on University Initiatives and Discussion of Tuition, Room and Board Rates for 2016-2017

February 5, 2016

William A. “Bud” Baeslack III
Provost and Executive Vice President
CWRU Strategic Plan – *Think Beyond the Possible*

Innovative Education

- **Improve Teaching and Learning on Campus** – We will lead innovations that put the university at the national forefront of universities advancing education on campus and online.

- **Embrace our Academic Strengths in New Ways** – We will add professional master’s degree programs, enhance graduate programs and explore new hybrid offerings involving both online and residential education.

- **Increase STEM Success** – We will begin a pilot program to improve undergraduate engagement and persistence in STEM disciplines.

- **Provide coordinated education programs for undergraduates considering health careers** – We will launch an interdisciplinary undergraduate initiative for students who wish to pursue the health sciences.
CWRU Strategic Plan – *Think Beyond the Possible*

**Intentional Preparation for Leadership**

- **Strengthen the Academic Experience** - We will provide additional *experiential* and *interdisciplinary* learning opportunities.

- **Grow the Prominence of Research** – We will expand research opportunities to ensure meaningful and high-quality experiences for all students who desire to participate.

- **Enhance and Expand Opportunities for Student Global Experiences**

- **Enhance Advising, Mentoring and Professional Development Programs for All Students** – We will increase collaboration among undergraduate deans, academic advisors and career services staff to provide students more coordinated support and relevant opportunities.

- **Grow Graduate Students’ Career Opportunities** – We will provide graduate students a professional development center that offers training in interviewing, networking and other essential skills.
Considerations in Determining Tuition Costs

The University strives to increase the excellence and reputation of our academic programs and improve the quality of the overall student life experience – while keeping a CWRU education affordable.

- Factors considered in determining annual tuition increases:
  - Costs associated with maintaining and increasing the quality of the student experience
    - Increased costs of sustaining and enhancing existing programs, activities and infrastructure
    - Costs associated with the creation of new programs, activities and infrastructure
  - National and global economic conditions
  - Indicators of higher education cost increases, e.g., the Commonfund Higher Education Price Index (HEPI)
  - Recent history of tuition increases and future considerations
  - Input/Feedback from Student Forum and other meetings
Statement of Operations – FY16 Expense Budget

Total: $1,049 M

Non-Salary: $267,938 (25%)
Indirect Expense: $189,796 (19%)
Student Aid: $178,971 (17%)
Student Salaries: $29,219 (3%)
Fringe: $71,485 (7%)
Other Salaries: $98,825 (9%)
Faculty Salaries: $149,369 (14%)
Library: $16,649 (2%)
Student Services: $24,993 (2%)
Plant: $62,761 (6%)
Information Services: $27,184 (3%)
University Services: $58,209 (6%)
UGEN: $199,448 (19.3%)
CAS: $119,499 (10.7%)
CSE: $104,675 (9.4%)
WSOM: $55,205 (5.4%)
NURS: $2,980 (0.3%)
DENT: $3,265 (0.3%)
LAW: $1,549 (0.2%)
MSASS: $2,831 (0.2%)
A summary of cost increases supported by tuition increases

- Increases to support continuing expenses
  - Faculty and Staff Salary Increases (2% anticipated for FY17)
  - Utility Increases – Annual recurring and one-time for major system upgrades
  - Safety, Security and Compliance enhancements
- Increases associated with new investments:
  - New student-oriented facilities (University Center ($1.96M/yr), Wyant Field House ($150K/yr), Maltz Performing Arts Center ($480K/yr), etc.)
    - New academic programs (Data Science, Social Justice, Origins)
    - Enhanced advising and student-retention services
    - Support programs (career center, health services, Title IX)
    - Service improvements at Kelvin Smith Library
    - Support for international programs and students
    - Investments in Information Technology
Growing the Infrastructure – New Student-Oriented Campus Facilities

• Tinkham Veale University Center – Summer 2014
• North Residence Hall – Fall 2015
• Milton and Tamar Maltz Performing Arts Center at The Temple - Tifereth Israel – Fall 2015
• Think[Box] – Fall 2015
• Wyant Athletic & Wellness Center – Fall 2014
• Veale Center Upgrades – Winter 2015
• Health Education Campus
New Residence Hall
Richey Mixon Building
Wyant Athletic & Wellness Center

New Veale Center Indoor Track and Playing Surface
West Façade – Health Education Campus
Implementation of New Undergraduate Curricula

• New majors now approved:
  • Business Management (WSOM)
  • Origins Science (CAS)

• New minors now available:
  • Social Justice (CAS)
  • Applied Data Science (CSE)

• New major coming soon:
  • Data Science

• New minor coming soon:
  • Sports Nutrition
Investments in Undergraduate Advising

• Expanded outreach to students about fellowship opportunities with growth seen in the number of students expressing interest.

• Enhanced advising and informational programming for pre-health and pre-law students.

• Improvements made in advising publications (newsletters to students and faculty, handbooks, website, etc.)

• Launched the **SHARE** (Student Help and Resource Exchange) website. This allows faculty and staff members to share reports of any concerns about students so that the appropriate individuals can follow up.
Investments in technology and academic services

• During 2015, completed multiple improvement projects involving SIS or other academic business processes, such as:
  • Certified Electronic Diplomas now available for new graduates.
  • Electronic transcript deliver to AMCAS now available.
  • Schedule Planner now available in SIS.
  • SIS Mobile (first functionalities) now available.
  • Processes for communicating data with external vendors now automated.
  • Updated time-conflict permission-process to online service.
  • Implemented multiple enhancements for Registrar and Student Financials interfaces.
Strategic Initiatives for Graduate Students

• Orientation Programs for Fall and Spring successfully expanded. Working on orientation for online and offsite program students

• Successful unification between GSS and GPC to form the Graduate Student Council (GSC) to facilitate a cohesive graduate community

• Faculty Senate Committee on Graduate Studies – approved a requirement for the annual review of Graduate Students, which is currently being implemented

• The National Science Foundation awarded the Northern Ohio AGEP Alliance, led by the School of Graduate Studies at CWRU, a significant grant to develop, implement, and study a model to improve underrepresented minority PhD student participation, preparation, and success in STEM fields, and to prepare them for entry into the professoriate
Graduate Professional Development Center

The Graduate Studies Professional Development Center opened in the summer of 2015.

Collaborations have been formed with other areas, such as SOM Grad Education, GSC, FSM Center for Women, Career Center, Writing Resource Center, and more to plan/put on professional development workshops and programs, for example:

- Fellowship Application Workshop
- Postdoc Professional Development Lunch
- Money Management for Graduate Students
- PhD Dissertation Workshop
- New Graduate Student Orientation
- Guest Speakers
- GSC Professional Development Conference
- GCC Virtual Career Fair
- Graduate/Professional Student Appreciation Week
- University of Toledo Graduate Student Association Midwest Graduate Research Symposium
- Research ShowCASE
- PhD Careers Conference
New Title IX Office

Creation of Title IX Office to respond to needs -
staffed by an Associate VP and two investigators
Student Affairs Enhancements

Health and Counseling Services
- Addition of a new on-call service
- Addition of a position to manage care of students and emergencies
- Addition of a position for outreach prevention and care for trauma affected students

Educational Services for Students
- Increased resources to support disability services, tutoring and testing
Investments in Undergraduate Research

• Significant additional funding allocated to the SOURCE (Support of Undergraduate Research and Creative Endeavors) to support student travel
  • SOURCE Travel Funding is available to provide support (up to $600) to students who are traveling to undergraduate and professional conferences and performing arts opportunities to present their research or creative project.
Research ShowCASE

Friday, April 15, 2016 – 9:00am – 3:00 pm

Intersections

Spring 2016 Intersections will be held on April 15, 2016 in the Veale Convocation Center.

Fall 2015 Intersections Poster Session
Event: Friday, December 4, 2015, Noon-2:45pm. Tinkham Veale University Center, Ballroom

Abstract Book

Congratulations to the Award Winners!

Intersections: SOURCE Symposium and Poster Session is where CWRU undergraduates present their research and creative projects. Intersections is an opportunity for the university community and others to see the broad and diverse work that is being done across campus by our outstanding undergraduates. Intersections is a fun and informative celebration featuring bright creative students and supportive faculty mentors.

Helpful Quick Links

Judging Criteria:
Poster Evaluation
Oral Evaluation

Improving Presentation Skills (ESS)
How To Make A Poster: Ann Holstein, KSL
Internationalizing CWRU

• Winner of the Institute for International Education’s prestigious Andrew Heiskell Award for Internationalizing the Campus.

• 20th among all of the nation’s doctorate-granting universities for percentage of undergraduates who study abroad in the 2015 Open Doors Report. This was CWRU’s first time on the list.

• Increased undergraduate students studying abroad from 19.4% in 2010/2011 to 44.8% in 2014/2015.

• Increased the percentage of international undergraduate first year students from 2.5% in 2008/09 to 15.8% in 2015/16.

• Completed many of the goals of Phase I of the Plan for Internationalization concentrating on undergraduate students, and kicked off Phase II.

• Provided $30,000 to fund five Faculty Seed Grants in 2015 to develop international opportunities for students, faculty, and staff.

• Applied student financial aid packages to semester/academic year study abroad.
Internationalizing CWRU: Looking Forward

- Grow study abroad, internships, co-ops and other experiential learning outside of U.S. and in U.S. for international students.
- Raise $100,000/year worth of study abroad scholarships to support students.
- Increase focus on international opportunities for all students and U.S. opportunities for international students by hiring an International Student and Employer Engagement Specialist in the Career Center (Pogue-Morgenthaler Endowment).
- Develop and expand international partnerships with universities, corporations and governments, including a sustainable presence in select locations.
- Expand services and support for international and study abroad students – addition of Asst. Director of International Student Services.
- Develop a database of all faculty/student international research, travel, and initiatives.
Freedman Center redesigned and expanded

- Assistance desk to learn how to scan, digitize, shoot videos, print 3D, print posters, etc.
- 24X7 access to equipment to scan, edit AV, etc.
- More whiteboards throughout the area
- “One touch” video studio with green screen
- New “Digital Collaboration Commons” with multiple stations that students can use and reserve
- More multimedia equipment that students can borrow
- Coming soon …
  - Microsoft Hubs: one 88” and three 55” interactive multi-touch screens for group collaboration
  - Double the number of vended laptops
New and expanded seating (1st floor)

- 16 individual work stations with electricity, laptop and side tables, storage space, task lamps, and footstools
- More large table and group seating

Relaxation stations, therapy dogs, and expanded seating during mid-terms and finals

New Carpeting (1st & 2nd floors)

Please help us keep these refurbished spaces looking new by disposing your trash, reporting spills, and treating furniture gently
ITS Technology Enhanced Classrooms (TEC)

New Construction Completed

• 3 Classrooms in Albert and Norma Geller Hillel Student Center
ITS Technology Enhanced Classrooms (TECs)

Existing Upgrades to High Definition

- A09 Crawford Hall
- A11 Crawford Hall
- 211 Nord Hall
- 250 School of Nursing
- 270 School of Nursing
- E321 School of Medicine

General Equipment Improvements

- 103 Bingham Building
- 108 Clapp Hall
- 115 Mandel Center
ITS Mobility

New Mobility Application for SIS (Registration)
ITS Mobility

Course Evaluation System Upgrade

- **Students**: Complete Evaluations on Any Device; Modify Responses Until Period is Over; Provide More Specific Feedback; Influence Improvements
- **Faculty**: Deeper Insight; Ability to Solicit Information Via Custom Questions; Influence Improvement
ITS Software Center

Upgrades Provide

- Free/Discounted Licenses
- Upgrades to Students, Faculty and Staff

Titles Include

- MATLAB, Microsoft Office, SPSS, Adobe Creative Cloud, Adobe Acrobat Pro and Symantec Endpoint Protection

August 2015

- Upgraded Minitab/Minitab Express to Enterprise Site License

Coming Soon

- Office365
- Watson Analytics
Student Organizations Advised and Supported by the Center for Women

- **NEW!** Feminist Collective @ CWRU (FCC)
- Sexual Assault and Violence Educators (SAVE)
- **NEW!** Voices: A Women of Color Collaborative
- **NEW!** Women in Doctoral Studies (WiDS)
- Women in Science and Engineering Roundtable (WISER)
# The Competition – top 30 “overlap” schools for admitted applicants

<table>
<thead>
<tr>
<th>U.S. News Ranking</th>
<th>School</th>
<th>2014-2015</th>
<th>2015-2016</th>
<th>in-state if applicable</th>
<th>% increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>Harvard</td>
<td>43,938</td>
<td>45,278</td>
<td>3.0%</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Yale</td>
<td>45,800</td>
<td>47,600</td>
<td>3.9%</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>University of Chicago</td>
<td>49,381</td>
<td>51,351</td>
<td>4.0%</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>MIT</td>
<td>45,016</td>
<td>46,704</td>
<td>3.7%</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Duke</td>
<td>47,243</td>
<td>49,241</td>
<td>4.2%</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Univ. Pennsylvania</td>
<td>47,668</td>
<td>49,536</td>
<td>3.9%</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Johns Hopkins</td>
<td>47,060</td>
<td>48,710</td>
<td>3.5%</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Northwestern</td>
<td>47,251</td>
<td>49,047</td>
<td>3.8%</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Brown</td>
<td>47,434</td>
<td>49,346</td>
<td>4.0%</td>
<td></td>
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<tr>
<td>15</td>
<td>Cornell</td>
<td>47,286</td>
<td>49,116</td>
<td>3.9%</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Washington University</td>
<td>46,467</td>
<td>48,093</td>
<td>3.5%</td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>Notre Dame</td>
<td>46,237</td>
<td>47,929</td>
<td>3.7%</td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>Rice</td>
<td>40,566</td>
<td>42,253</td>
<td>4.2%</td>
<td></td>
</tr>
<tr>
<td><strong>Average</strong></td>
<td></td>
<td><strong>$ 46,257</strong></td>
<td><strong>$ 48,016</strong></td>
<td><strong>3.8%</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Range of increases:</strong></td>
<td></td>
<td><strong>3% to 4.2%</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>23</td>
<td>Carnegie Mellon</td>
<td>49,022</td>
<td>50,665</td>
<td>3.4%</td>
<td></td>
</tr>
<tr>
<td>29</td>
<td>Michigan</td>
<td>41,906</td>
<td>43,476</td>
<td>13,856</td>
<td>3.7%</td>
</tr>
<tr>
<td>32</td>
<td>NYU</td>
<td>46,170</td>
<td>47,750</td>
<td>3.4%</td>
<td></td>
</tr>
<tr>
<td>33</td>
<td>University of Rochester</td>
<td>47,226</td>
<td>48,290</td>
<td>2.3%</td>
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<tr>
<td><strong>37 Case Western Reserve</strong></td>
<td></td>
<td><strong>43,158</strong></td>
<td><strong>44,560</strong></td>
<td><strong>3.2%</strong></td>
<td></td>
</tr>
<tr>
<td>41</td>
<td>Boston University</td>
<td>46,664</td>
<td>48,436</td>
<td>3.8%</td>
<td></td>
</tr>
<tr>
<td>41</td>
<td>Rensselaer Polytechnic</td>
<td>47,908</td>
<td>49,341</td>
<td>3.0%</td>
<td></td>
</tr>
<tr>
<td>47</td>
<td>Lehigh</td>
<td>44,890</td>
<td>46,230</td>
<td>3.0%</td>
<td></td>
</tr>
<tr>
<td>47</td>
<td>Penn State</td>
<td>30,452</td>
<td>31,346</td>
<td>17,514</td>
<td>2.9%</td>
</tr>
<tr>
<td>52</td>
<td>Ohio State University</td>
<td>26,537</td>
<td>27,365</td>
<td>10,037</td>
<td>3.1%</td>
</tr>
<tr>
<td><strong>Average w/o OSU or Penn</strong></td>
<td></td>
<td><strong>$ 45,868</strong></td>
<td><strong>$ 47,344</strong></td>
<td><strong>3.2%</strong></td>
<td></td>
</tr>
<tr>
<td><strong>CWRU relative to average</strong></td>
<td></td>
<td><strong>(2,710)</strong></td>
<td><strong>(2,784)</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Tuition Room and Board Rate Increases
Academic Year 2016-2017

• Undergraduate tuition will increase by 3.25% to $45,592
• Funds available for financial aid will increase proportional to the increase in tuition cost
• The tuition increase provides funds for strategic initiatives, selective new hires, salary and benefits cost increases, operating costs of new student facilities, and other ongoing cost increases including support of larger undergraduate student population
• Residence Hall charges and Board rates will increase 3.25%.
Graduate & Professional Rates

- Graduate tuition will increase by 3.50% to $42,576.
- MSASS will increase 2.45% to $42,570
- Tuition for Full-Time MBA students will increase 2% to $38,250.
- Law School tuition will increase 1.85% to $49,500
- Tuition for the DMD program at the Dental School will increase 3.90% to $64,660
- Professional tuition at the Nursing School will increase 3.25% to $46,860
- Case Medical School tuition will increase 3.26% to $59,346
## Tuition Rates – Academic Year 2016-2017

<table>
<thead>
<tr>
<th>Program</th>
<th>FY14</th>
<th>FY15</th>
<th>FY16</th>
<th>FY17</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate</td>
<td>41,420</td>
<td>42,770</td>
<td>44,156</td>
<td>45,592</td>
<td>3.25%</td>
</tr>
<tr>
<td>Graduate</td>
<td>38,588</td>
<td>39,840</td>
<td>41,137</td>
<td>42,576</td>
<td>3.50%</td>
</tr>
<tr>
<td>MS Engineering Management</td>
<td>41,420</td>
<td>42,770</td>
<td>44,160</td>
<td>45,705</td>
<td>3.50%</td>
</tr>
<tr>
<td>Full-time MBA</td>
<td>43,980</td>
<td>44,950</td>
<td>37,500</td>
<td>38,250</td>
<td>2.00%</td>
</tr>
<tr>
<td>Master of Accountancy</td>
<td>43,200</td>
<td>43,200</td>
<td>43,200</td>
<td>44,064</td>
<td>2.00%</td>
</tr>
<tr>
<td>DM/PhD</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>0.00%</td>
</tr>
<tr>
<td>MSASS</td>
<td>38,590</td>
<td>39,950</td>
<td>41,550</td>
<td>42,570</td>
<td>2.45%</td>
</tr>
<tr>
<td>Law</td>
<td>46,700</td>
<td>47,600</td>
<td>48,600</td>
<td>49,500</td>
<td>1.85%</td>
</tr>
<tr>
<td>Dental Medicine - DMD</td>
<td>58,095</td>
<td>59,840</td>
<td>62,235</td>
<td>64,660</td>
<td>3.90%</td>
</tr>
<tr>
<td>Dental Medicine - Graduate</td>
<td>47,980</td>
<td>49,540</td>
<td>51,275</td>
<td>53,070</td>
<td>3.50%</td>
</tr>
<tr>
<td>Nursing</td>
<td>41,964</td>
<td>43,640</td>
<td>45,384</td>
<td>46,860</td>
<td>3.25%</td>
</tr>
<tr>
<td>Medicine</td>
<td>53,320</td>
<td>55,370</td>
<td>57,475</td>
<td>59,346</td>
<td>3.26%</td>
</tr>
</tbody>
</table>
### Room Rates – Academic Year 2016-2017

<table>
<thead>
<tr>
<th></th>
<th>FY14</th>
<th>FY15</th>
<th>FY16</th>
<th>FY17</th>
<th>% change from FY16</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>First and Second-Year Students</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td><strong>NRV</strong></td>
<td></td>
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<td></td>
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</tr>
<tr>
<td>Double/Triple</td>
<td>$7,430</td>
<td>$7,730</td>
<td>$8,020</td>
<td>$8,280</td>
<td>3.25%</td>
</tr>
<tr>
<td>Single</td>
<td>8,380</td>
<td>8,720</td>
<td>9,050</td>
<td>9,344</td>
<td>3.25%</td>
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<tr>
<td><strong>SRV Suites</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single</td>
<td>8,500</td>
<td>8,840</td>
<td>9,170</td>
<td>9,468</td>
<td>3.25%</td>
</tr>
<tr>
<td><strong>Staley/Tippit House Suites</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single</td>
<td>8,980</td>
<td>9,340</td>
<td>9,680</td>
<td>9,994</td>
<td>3.25%</td>
</tr>
<tr>
<td><strong>Greek</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single</td>
<td>8,500</td>
<td>8,840</td>
<td>9,170</td>
<td>9,468</td>
<td>3.25%</td>
</tr>
<tr>
<td>Double/Triple/Quad</td>
<td>7,430</td>
<td>7,730</td>
<td>8,020</td>
<td>8,280</td>
<td>3.25%</td>
</tr>
<tr>
<td><strong>Upper-Class Student Housing</strong></td>
<td></td>
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</tr>
<tr>
<td><strong>Village @ 115 Apartments</strong></td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1 bedroom</td>
<td>10,970</td>
<td>11,410</td>
<td>11,830</td>
<td>12,214</td>
<td>3.25%</td>
</tr>
<tr>
<td>2 and 3 bedroom</td>
<td>10,510</td>
<td>10,930</td>
<td>11,330</td>
<td>11,698</td>
<td>3.25%</td>
</tr>
<tr>
<td>4 and 5 bedroom</td>
<td>10,240</td>
<td>10,650</td>
<td>11,050</td>
<td>11,410</td>
<td>3.25%</td>
</tr>
<tr>
<td>6 and 7 bedroom</td>
<td>9,910</td>
<td>10,310</td>
<td>10,700</td>
<td>11,048</td>
<td>3.25%</td>
</tr>
<tr>
<td>9 bedroom</td>
<td>9,700</td>
<td>10,090</td>
<td>10,470</td>
<td>10,810</td>
<td>3.25%</td>
</tr>
<tr>
<td><strong>The Triangle</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Studio/1 bedroom Single</td>
<td>10,970</td>
<td>11,410</td>
<td>11,410</td>
<td>11,780</td>
<td>3.25%</td>
</tr>
<tr>
<td>1 bedroom Double</td>
<td>9,500</td>
<td>9,880</td>
<td>9,900</td>
<td>10,222</td>
<td>3.25%</td>
</tr>
<tr>
<td>2 bedroom Double</td>
<td>-</td>
<td>10,930</td>
<td>11,330</td>
<td>11,698</td>
<td>3.25%</td>
</tr>
<tr>
<td>2 bedroom Quad</td>
<td>9,330</td>
<td>9,700</td>
<td>9,900</td>
<td>10,222</td>
<td>3.25%</td>
</tr>
<tr>
<td><strong>New Residence Hall</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1 bedroom</td>
<td>-</td>
<td>-</td>
<td>11,410</td>
<td>11,780</td>
<td>3.25%</td>
</tr>
<tr>
<td>2 and 3 bedroom</td>
<td>-</td>
<td>-</td>
<td>11,000</td>
<td>11,358</td>
<td>3.25%</td>
</tr>
<tr>
<td>4 bedroom</td>
<td>-</td>
<td>-</td>
<td>10,800</td>
<td>11,150</td>
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</tr>
<tr>
<td>2 bedroom Townhouse</td>
<td>-</td>
<td>-</td>
<td>12,000</td>
<td>12,390</td>
<td>3.25%</td>
</tr>
<tr>
<td>Plan Description</td>
<td>FY14</td>
<td>FY15</td>
<td>FY16</td>
<td>FY17</td>
<td>% Change</td>
</tr>
<tr>
<td>------------------------------------------------------</td>
<td>-------</td>
<td>-------</td>
<td>-------</td>
<td>-------</td>
<td>----------</td>
</tr>
<tr>
<td>17 meal swipes + $150 in CaseCash/week</td>
<td>5,436</td>
<td>5,612</td>
<td>5,792</td>
<td>5,980</td>
<td>3.25%</td>
</tr>
<tr>
<td>19 meal swipes + $75 in CaseCash/week</td>
<td>5,468</td>
<td>5,646</td>
<td>5,830</td>
<td>6,018</td>
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</tr>
<tr>
<td>200 meal swipes/semester</td>
<td>5,436</td>
<td>5,612</td>
<td>5,792</td>
<td>5,980</td>
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</tr>
<tr>
<td>14 Kosher meal swipes/week</td>
<td>5,644</td>
<td>5,828</td>
<td>6,017</td>
<td>6,214</td>
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<tr>
<td>14 meal swipes + $200 CaseCash/week</td>
<td>5,220</td>
<td>5,390</td>
<td>5,564</td>
<td>5,745</td>
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<tr>
<td>10 meal swipes + $250 CaseCash/week</td>
<td>5,098</td>
<td>5,264</td>
<td>5,434</td>
<td>5,611</td>
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</tr>
<tr>
<td>10 Kosher meal swipes/week</td>
<td>5,018</td>
<td>5,182</td>
<td>5,350</td>
<td>5,524</td>
<td>3.25%</td>
</tr>
<tr>
<td>100 meal swipes/semester</td>
<td>3,294</td>
<td>3,400</td>
<td>3,510</td>
<td>3,624</td>
<td>3.25%</td>
</tr>
<tr>
<td>7 meal swipes/week</td>
<td>3,294</td>
<td>3,400</td>
<td>3,510</td>
<td>3,624</td>
<td>3.25%</td>
</tr>
</tbody>
</table>

Published rate
Factors Influencing Board Rate Increase

- Wholesale food, labor, and supply cost indexes, which drive Bon Appetit’s operational costs, reflect modest increased costs.

- Capital projects include Greek house roofs, SRV boiler replacement, Starbucks expansion, major Tomlinson upgrade, Fribley upgrade and maintenance of housing facilities and other buildings. Completed projects include complete redo of Grabit in response to student requests and the opening of Dunkin Donuts.

- Increase will allow us to sustain high quality food service program for our students.

- Room rate increases are driven by inflation (supplies, salary pressures, etc.), increased maintenance for older buildings, general utilities costs.

- Room and board rates are comparable to our peers, closely track the proposed tuition rate increase, and maintain a fiscally sound position going forward.
If you have questions concerning your financial aid package:

Please contact the University Financial Aid Office at **216-368-4530** or use the “Ask the Financial Aid Counselor” link found on the University Financial Aid Web Site under “Contact Information”.

If you have any general questions regarding the tuition information presented at today’s forum:

Please contact Rick Bischoff at 368-5445 or Venus Puliafico at 368-4530