

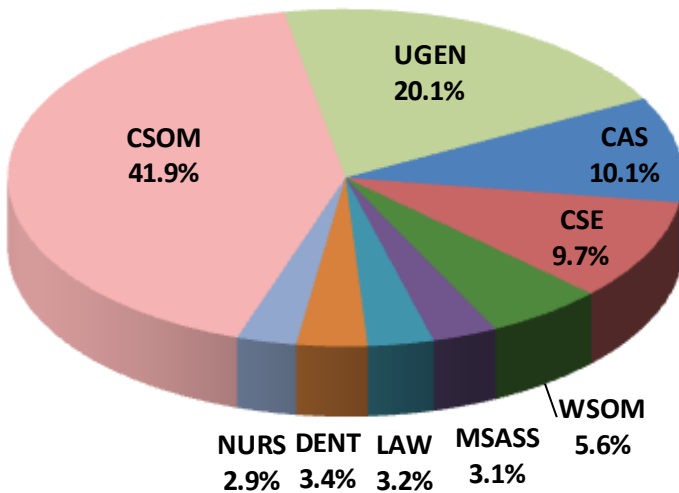
# SUMMARY OF OPERATIONS BY MANAGEMENT CENTER

## FISCAL YEAR 2018 BUDGET

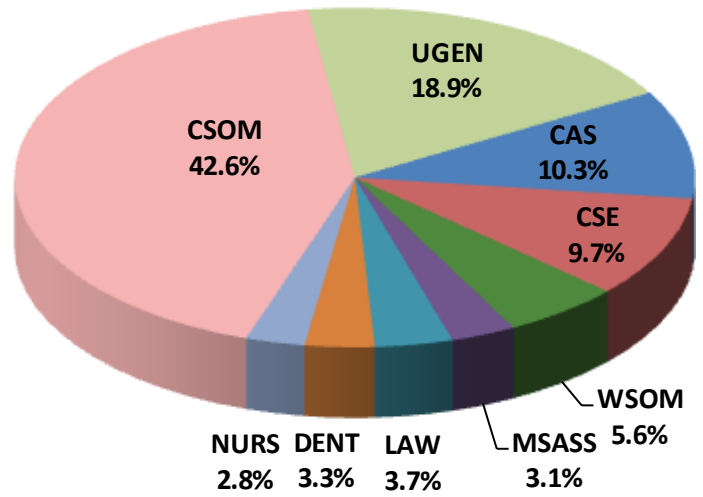
<i>In thousands of dollars</i>		Total Revenue	Total Expense	Operating Margin	Use of Retained Surplus	Surplus/ (Deficit)
CAS	\$	112,519	\$ 114,476	\$ (1,957)	\$ -	\$ (1,957)
CSE		107,874	107,727	147	-	147
WSOM		62,589	61,963	626	-	626
MSASS		34,566	34,166	400	-	400
LAW		35,088	41,017	(5,929)	-	(5,929)
DENT		37,658	36,649	1,009	-	1,009
NURS		31,709	31,113	596	-	596
CSOM		465,552	472,552	(7,000)	-	(7,000)
UGEN		223,755	209,391	14,364	-	14,364
<b>OPERATING BUDGET</b>	<b>\$</b>	<b>1,111,310</b>	<b>\$ 1,109,054</b>	<b>\$ 2,256</b>	<b>\$ -</b>	<b>\$ 2,256</b>

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**REVENUE by Management Center**  
2018 Budget - \$1,111,310



**EXPENSE by Management Center**  
2018 Budget - \$1,109,054



# STATEMENT OF OPERATIONS BY MANAGEMENT CENTER

## FISCAL YEAR 2018 BUDGET

<i>In thousands of dollars</i>	CAS	CSE	WSOM	MSASS	LAW	DENT	NURS	CSOM	UGEN	Total University
<b>REVENUE</b>										
<b>TUITION</b>										
Undergraduate	\$ 63,084	\$ 31,541	\$ 11,844	\$ 205	\$ 80	\$ -	\$ 6,170	\$ 3,177	\$ 101,498	\$ 217,599
Summer	2,970	2,145	2,590	4,334	221	466	2,230	2,860	-	17,816
Professional	-	1,563	31,095	17,776	28,413	20,176	10,615	51,138	-	160,776
Graduate	13,197	14,354	4,796	549	-	2,054	1,279	29,231	-	65,460
Fees	479	548	180	162	-	738	211	400	1,093	3,811
<b>TOTAL TUITION</b>	<b>79,730</b>	<b>50,151</b>	<b>50,505</b>	<b>23,026</b>	<b>28,714</b>	<b>23,434</b>	<b>20,505</b>	<b>86,806</b>	<b>102,591</b>	<b>465,462</b>
<b>ENDOWMENT</b>										
Restricted Endowment	7,953	5,093	4,162	1,840	4,073	601	3,003	15,514	11,156	53,395
Unrestricted Endowment	7,238	3,714	2,169	462	813	61	946	11,543	8,467	35,413
<b>TOTAL ENDOWMENT</b>	<b>15,191</b>	<b>8,807</b>	<b>6,331</b>	<b>2,302</b>	<b>4,886</b>	<b>662</b>	<b>3,949</b>	<b>27,057</b>	<b>19,623</b>	<b>88,808</b>
<b>OTHER REVENUE</b>										
Research & Training	9,731	30,269	313	5,204	40	1,152	4,123	252,530	2,013	305,375
Restricted Gifts	2,578	3,987	538	1,309	243	858	870	20,740	9,561	40,684
Overhead Recovery	3,703	10,307	119	1,110	-	719	1,622	56,710	50	74,340
Unrestricted Gifts	1,286	400	350	160	1,100	240	315	700	65	4,616
State Support	-	-	-	-	-	-	-	1,900	-	1,900
Organized Activities	-	-	3,000	-	-	8,258	-	645	29	11,932
Other Income	300	3,953	1,433	1,455	105	2,335	325	18,464	18,329	46,699
Auxiliaries	-	-	-	-	-	-	-	-	71,494	71,494
<b>TOTAL OTHER REVENUE</b>	<b>17,598</b>	<b>48,916</b>	<b>5,753</b>	<b>9,238</b>	<b>1,488</b>	<b>13,562</b>	<b>7,255</b>	<b>351,689</b>	<b>101,541</b>	<b>557,040</b>
<b>TOTAL REVENUE</b>	<b>\$112,519</b>	<b>\$107,874</b>	<b>\$62,589</b>	<b>\$34,566</b>	<b>\$35,088</b>	<b>\$37,658</b>	<b>\$31,709</b>	<b>\$465,552</b>	<b>\$223,755</b>	<b>\$1,111,310</b>
<b>EXPENSE</b>										
<b>DIRECT EXPENSE</b>										
Faculty Salaries	\$ 27,303	\$ 19,244	\$ 15,751	\$ 5,555	\$ 7,689	\$ 10,613	\$ 9,108	\$ 61,650	\$ 322	\$ 157,235
Other Salaries	9,011	11,973	5,352	5,813	2,550	4,925	3,747	56,820	1,116	101,307
<b>TOTAL SALARIES</b>	<b>36,314</b>	<b>31,217</b>	<b>21,103</b>	<b>11,368</b>	<b>10,239</b>	<b>15,538</b>	<b>12,855</b>	<b>118,470</b>	<b>1,438</b>	<b>258,542</b>
Fringe	11,445	9,689	6,753	3,570	3,276	4,945	4,075	35,224	445	79,422
Student Salaries	7,930	11,421	1,240	738	132	142	765	7,000	1,409	30,777
Student Aid	9,054	3,280	10,187	5,756	14,475	572	3,242	23,511	114,153	184,230
Non-salary	12,285	23,266	8,817	7,908	4,248	8,304	3,148	220,680	3,874	292,530
<b>TOTAL DIRECT EXPENSE</b>	<b>77,028</b>	<b>78,873</b>	<b>48,100</b>	<b>29,340</b>	<b>32,370</b>	<b>29,501</b>	<b>24,085</b>	<b>404,885</b>	<b>121,319</b>	<b>845,501</b>
Restricted Direct Expense	20,262	39,349	5,013	8,353	4,356	2,611	7,996	288,784	22,730	399,454
Unrestricted Direct Expense	56,766	39,524	43,087	20,987	28,014	26,890	16,089	116,101	98,589	446,047
<b>INDIRECT EXPENSE</b>										
Library	3,399	2,145	1,574	639	2,754	470	755	2,879	1,536	16,151
Student Services	9,236	4,910	2,182	291	307	311	1,177	2,210	7,305	27,929
Plant	12,622	11,733	3,987	1,257	2,049	3,084	2,157	31,138	(4,118)	63,909
Information Services	6,735	4,675	2,893	1,027	1,327	1,263	1,413	9,238	1,776	30,347
University Services	5,456	5,391	3,227	1,612	2,210	2,020	1,526	22,202	19,832	63,476
<b>TOTAL INDIRECT EXPENSE</b>	<b>37,448</b>	<b>28,854</b>	<b>13,863</b>	<b>4,826</b>	<b>8,647</b>	<b>7,148</b>	<b>7,028</b>	<b>67,667</b>	<b>26,331</b>	<b>201,812</b>
Auxiliaries	-	-	-	-	-	-	-	-	61,741	61,741
<b>TOTAL EXPENSE</b>	<b>\$114,476</b>	<b>\$107,727</b>	<b>\$61,963</b>	<b>\$34,166</b>	<b>\$41,017</b>	<b>\$36,649</b>	<b>\$31,113</b>	<b>\$472,552</b>	<b>\$209,391</b>	<b>\$1,109,054</b>
<b>OPERATING MARGIN</b>	<b>\$ (1,957)</b>	<b>\$ 147</b>	<b>\$ 626</b>	<b>\$ 400</b>	<b>\$ (5,929)</b>	<b>\$ 1,009</b>	<b>\$ 596</b>	<b>\$ (7,000)</b>	<b>\$ 14,364</b>	<b>\$ 2,256</b>
Undergraduate Tuition Subvention	-	-	-	-	-	-	-	-	-	-
Use of Retained Surplus	-	-	-	-	-	-	-	-	-	-
<b>SURPLUS/(DEFICIT)</b>	<b>\$ (1,957)</b>	<b>\$ 147</b>	<b>\$ 626</b>	<b>\$ 400</b>	<b>\$ (5,929)</b>	<b>\$ 1,009</b>	<b>\$ 596</b>	<b>\$ (7,000)</b>	<b>\$ 14,364</b>	<b>\$ 2,256</b>