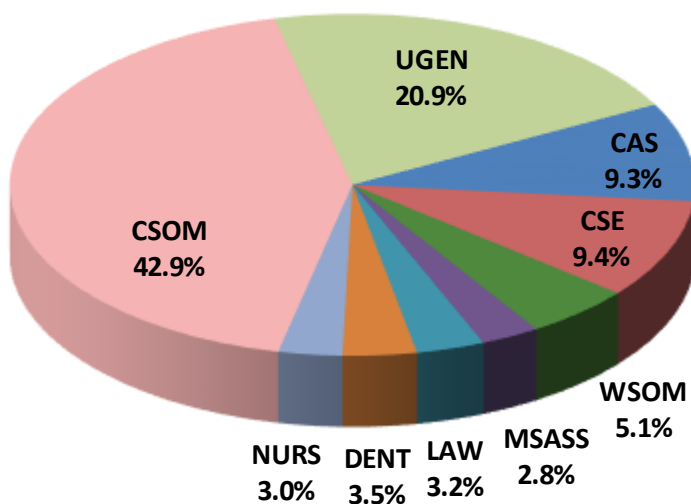


SUMMARY OF OPERATIONS BY MANAGEMENT CENTER

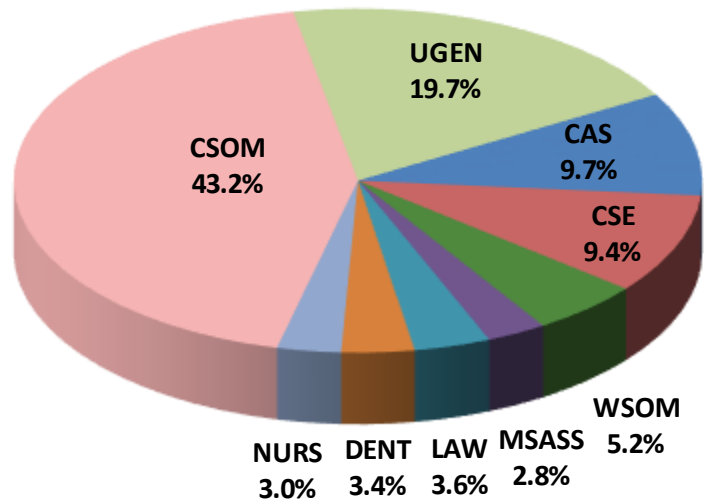
FISCAL YEAR 2020 BUDGET

<i>In thousands of dollars</i>		Total Revenue		Total Expense		Operating Margin		Use of Retained Surplus		Surplus/ (Deficit)
CAS	\$	112,111	\$	116,611	\$	(4,500)	\$	-	\$	(4,500)
CSE		113,030		113,028		2		-		2
WSOM		61,061		61,782		(721)		721		-
MSASS		33,453		33,772		(319)		319		-
LAW		38,640		42,973		(4,333)		-		(4,333)
DENT		41,980		40,941		1,039		-		1,039
NURS		36,192		36,022		170		-		170
CSOM		516,158		518,108		(1,950)		-		(1,950)
UGEN		251,360		236,083		15,277		-		15,277
OPERATING BUDGET	\$	1,203,985	\$	1,199,320	\$	4,665	\$	1,040	\$	5,705

REVENUE by Management Center
2020 Budget - \$1,203,985



EXPENSE by Management Center
2020 Budget - \$1,199,320



STATEMENT OF OPERATIONS BY MANAGEMENT CENTER

FISCAL YEAR 2020 BUDGET

<i>In thousands of dollars</i>	CAS	CSE	WSOM	MSASS	LAW	DENT	NURS	CSOM	UGEN	Total University
REVENUE										
TUITION										
Undergraduate	\$ 64,223	\$ 36,814	\$ 14,807	\$ 150	\$ 122	\$ 58	\$ 5,699	\$ 4,476	\$ 117,833	\$ 244,182
Summer	3,700	1,779	1,526	3,479	487	496	2,261	4,796	-	18,524
Professional	-	621	30,713	14,861	31,510	21,537	12,222	56,311	-	167,775
Graduate	12,000	14,761	2,014	489	36	1,933	1,105	32,417	-	64,755
Fees	513	587	180	13	-	512	324	475	992	3,596
TOTAL TUITION	80,436	54,562	49,240	18,992	32,155	24,536	21,611	98,475	118,825	498,832
ENDOWMENT										
Restricted Endowment	8,115	5,749	3,104	1,963	4,217	1,092	4,527	16,664	12,956	58,387
Unrestricted Endowment	7,710	4,118	2,066	508	464	646	1,038	12,104	8,939	37,593
TOTAL ENDOWMENT	15,825	9,867	5,170	2,471	4,681	1,738	5,565	28,768	21,895	95,980
OTHER REVENUE										
Research & Training	8,512	32,123	288	6,404	-	2,418	5,587	282,581	2,012	339,925
Restricted Gifts	3,258	3,954	1,020	761	564	1,210	1,264	20,600	10,816	43,447
Overhead Recovery	3,180	9,892	232	1,140	30	1,267	1,812	60,172	50	77,775
Unrestricted Gifts	600	330	430	140	1,000	245	250	3,500	96	6,591
State Support	-	-	-	-	-	-	-	2,446	-	2,446
Organized Activities	-	-	3,733	-	-	7,963	-	635	-	12,331
Other Income	300	2,302	948	3,545	210	2,603	103	18,981	21,915	50,907
Auxiliaries	-	-	-	-	-	-	-	-	75,751	75,751
TOTAL OTHER REVENUE	15,850	48,601	6,651	11,990	1,804	15,706	9,016	388,915	110,640	609,173
TOTAL REVENUE	\$112,111	\$113,030	\$61,061	\$33,453	\$38,640	\$41,980	\$36,192	\$516,158	\$251,360	\$1,203,985
EXPENSE										
DIRECT EXPENSE										
Faculty Salaries	\$ 28,485	\$ 19,774	\$ 16,159	\$ 5,705	\$ 7,181	\$ 11,057	\$ 9,292	\$ 61,793	\$ 332	\$ 159,778
Other Salaries	9,322	11,660	5,456	6,070	3,020	5,968	4,537	59,762	1,379	107,174
TOTAL SALARIES	37,807	31,434	21,615	11,775	10,201	17,025	13,829	121,555	1,711	266,952
Fringe	12,246	10,227	7,132	3,847	3,366	5,603	4,540	37,561	560	85,082
Student Salaries	8,023	10,832	774	302	143	117	1,265	7,300	1,519	30,275
Student Aid	9,420	3,068	8,084	5,144	15,727	571	3,243	30,629	130,406	206,292
Non-salary	10,770	25,769	8,832	7,361	4,000	9,445	4,921	249,252	4,904	325,254
TOTAL DIRECT EXPENSE	78,266	81,330	46,437	28,429	33,437	32,761	27,798	446,297	139,100	913,855
Restricted Direct Expense	19,885	41,826	4,412	9,128	4,781	4,720	11,378	319,845	25,784	441,759
Unrestricted Direct Expense	58,381	39,504	42,025	19,301	28,656	28,041	16,420	126,452	113,316	472,096
INDIRECT EXPENSE										
Library	3,373	2,313	1,649	663	2,841	461	731	2,915	1,132	16,078
Student Services	9,485	5,631	2,486	297	361	311	1,111	2,313	10,302	32,297
Plant	12,713	12,076	4,122	1,311	2,117	3,266	2,538	32,959	846	71,948
Information Services	7,271	5,300	3,236	1,130	1,492	1,844	1,628	9,103	1,023	32,027
University Services	5,503	6,378	3,852	1,942	2,725	2,298	2,216	24,521	18,713	68,148
TOTAL INDIRECT EXPENSE	38,345	31,698	15,345	5,343	9,536	8,180	8,224	71,811	32,016	220,498
Auxiliaries	-	-	-	-	-	-	-	-	64,967	64,967
TOTAL EXPENSE	\$116,611	\$113,028	\$61,782	\$33,772	\$42,973	\$40,941	\$36,022	\$518,108	\$236,083	\$1,199,320
OPERATING MARGIN	\$ (4,500)	\$ 2	\$ (721)	\$ (319)	\$ (4,333)	\$ 1,039	\$ 170	\$ (1,950)	\$ 15,277	\$ 4,665
Undergraduate Tuition Subvention	-	-	-	-	-	-	-	-	-	-
Use of Retained Surplus	-	-	721	319	-	-	-	-	-	1,040
SURPLUS/(DEFICIT)	\$ (4,500)	\$ 2	\$ -	\$ -	\$ (4,333)	\$ 1,039	\$ 170	\$ (1,950)	\$ 15,277	\$ 5,705