

## UNIVERSITY OPERATING MARGIN

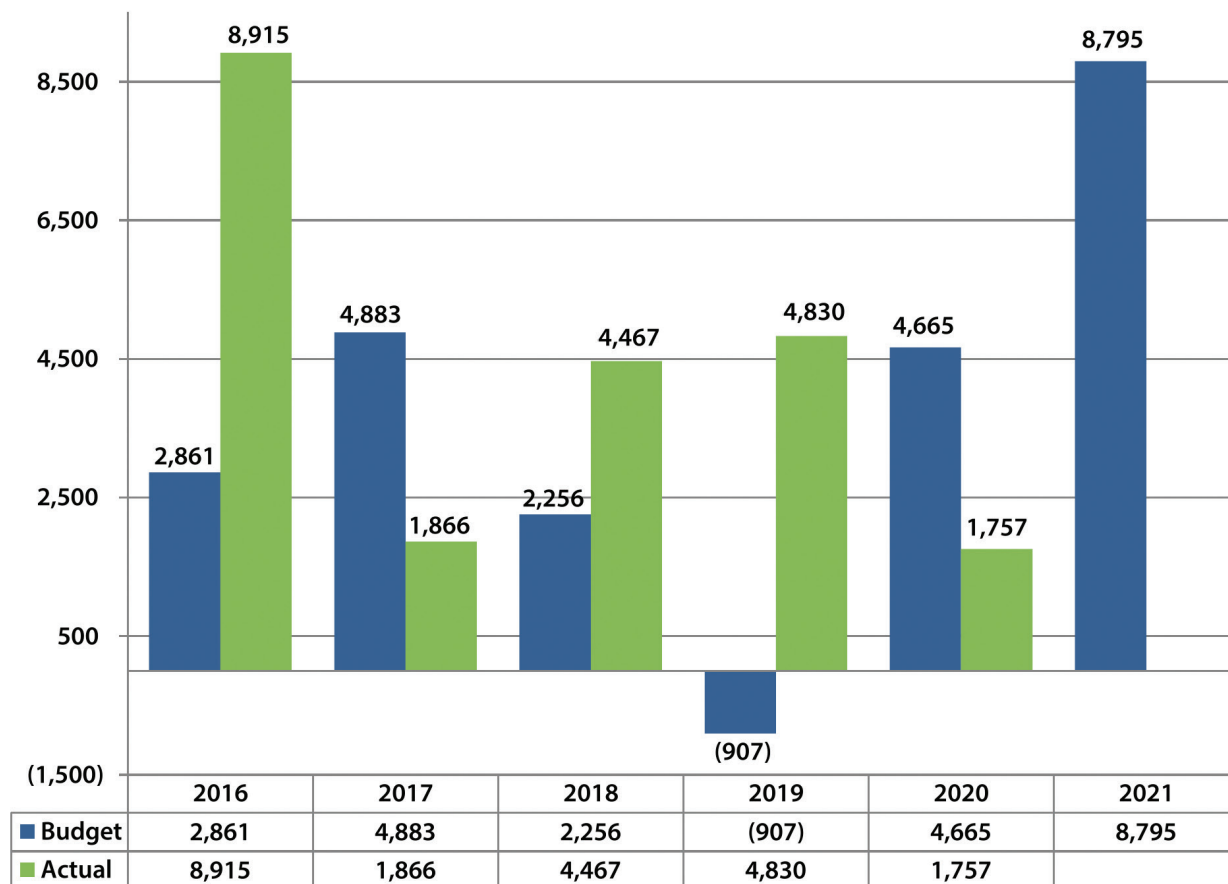
### BY MANAGEMENT CENTER

*In thousands of dollars*

	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Budget*
CAS	(\$2,327)	(\$2,324)	(\$4,707)	(\$5,295)	(\$4,500)	2,575
CSE	(669)	39	(1,459)	(1,233)	2	4,909
WSOM	1,648	(292)	(271)	855	(721)	(4,021)
MSASS	689	1,206	688	(787)	-319	(218)
LAW	(4,968)	(6,030)	(5,943)	(4,367)	(4,333)	(2,055)
DENT	2,669	2,068	3,147	2,314	1,039	168
NURS	(28)	222	596	457	170	356
CSOM	2,133	(5,644)	(4,979)	(4,872)	(1,950)	10,941
UGEN	9,768	12,621	17,395	17,758	15,277	24,140
UNIVERSITY CONTINGENCY	-	-	-	-	-	(28,000)
<b>UNIVERSITY OPERATING MARGIN</b>	<b>\$8,915</b>	<b>\$1,866</b>	<b>\$4,467</b>	<b>\$4,830</b>	<b>\$4,665</b>	<b>\$8,795</b>

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\* 2021 Budget includes contingencies of \$28 M for expected COVID-19 impact