

UNIVERSITY SURPLUS/(DEFICIT)

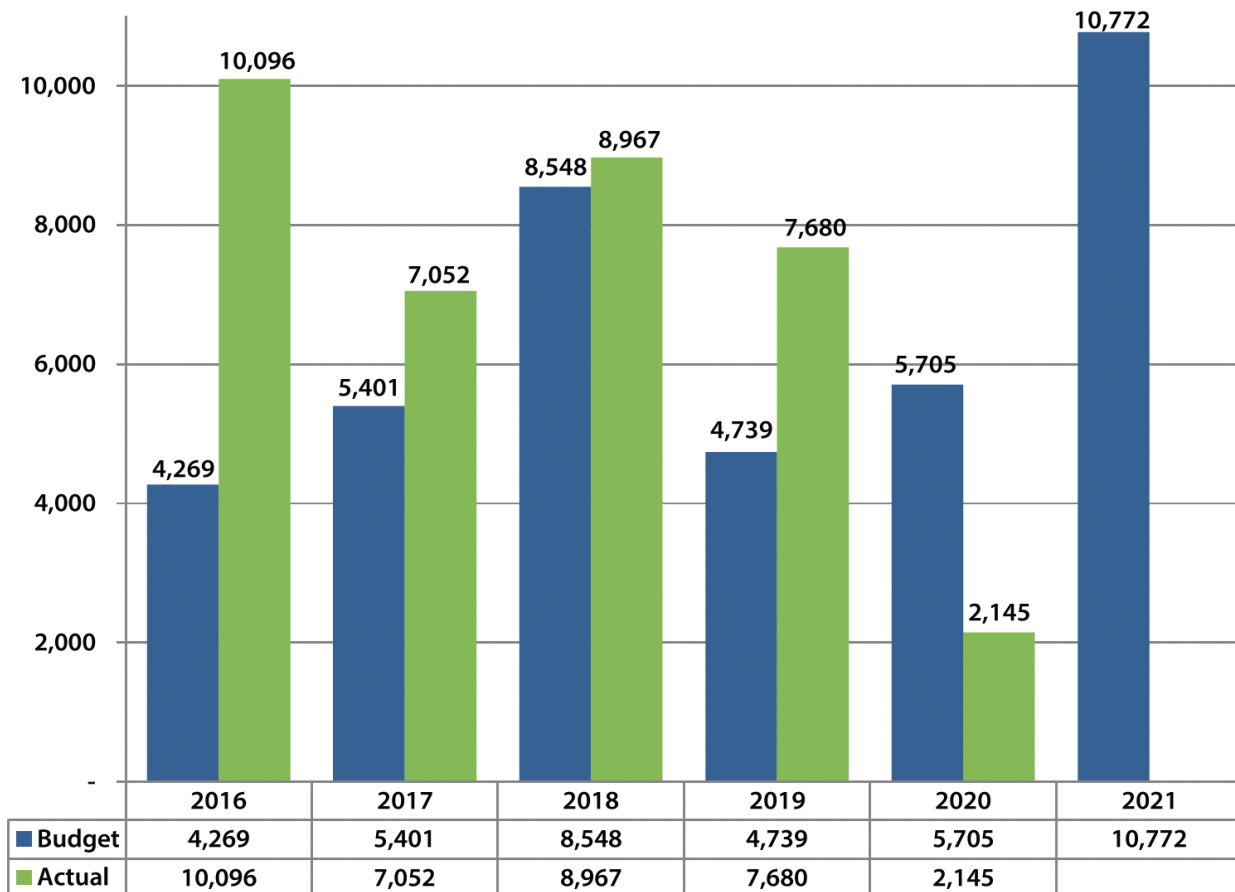
BY MANAGEMENT CENTER

In thousands of dollars

	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Budget*
CAS	(\$2,327)	(\$2,324)	(\$4,707)	(\$5,295)	(\$4,500)	\$2,575
CSE	(669)	39	(1,459)	(1,233)	2	4,909
WSOM	1,648	-	-	855	-	(2,262)
MSASS	689	1,206	688	-	-	-
LAW	(4,968)	(6,030)	(5,943)	(4,367)	(4,333)	(2,055)
DENT	2,669	2,068	3,147	2,314	1,039	168
NURS	-	222	596	457	170	356
CSOM	2,133	-	-	(2,809)	(1,950)	10,941
UGEN	10,921	11,871	16,645	17,758	15,277	24,140
UNIVERSITY CONTINGENCY	-	-	-	-	-	(28,000)
UNIVERSITY SURPLUS/(DEFICIT)	\$10,096	\$7,052	\$8,967	\$7,680	\$5,705	\$10,772

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In thousands of dollars



* 2021 Budget includes contingencies of \$28 M for expected COVID-19 impact