

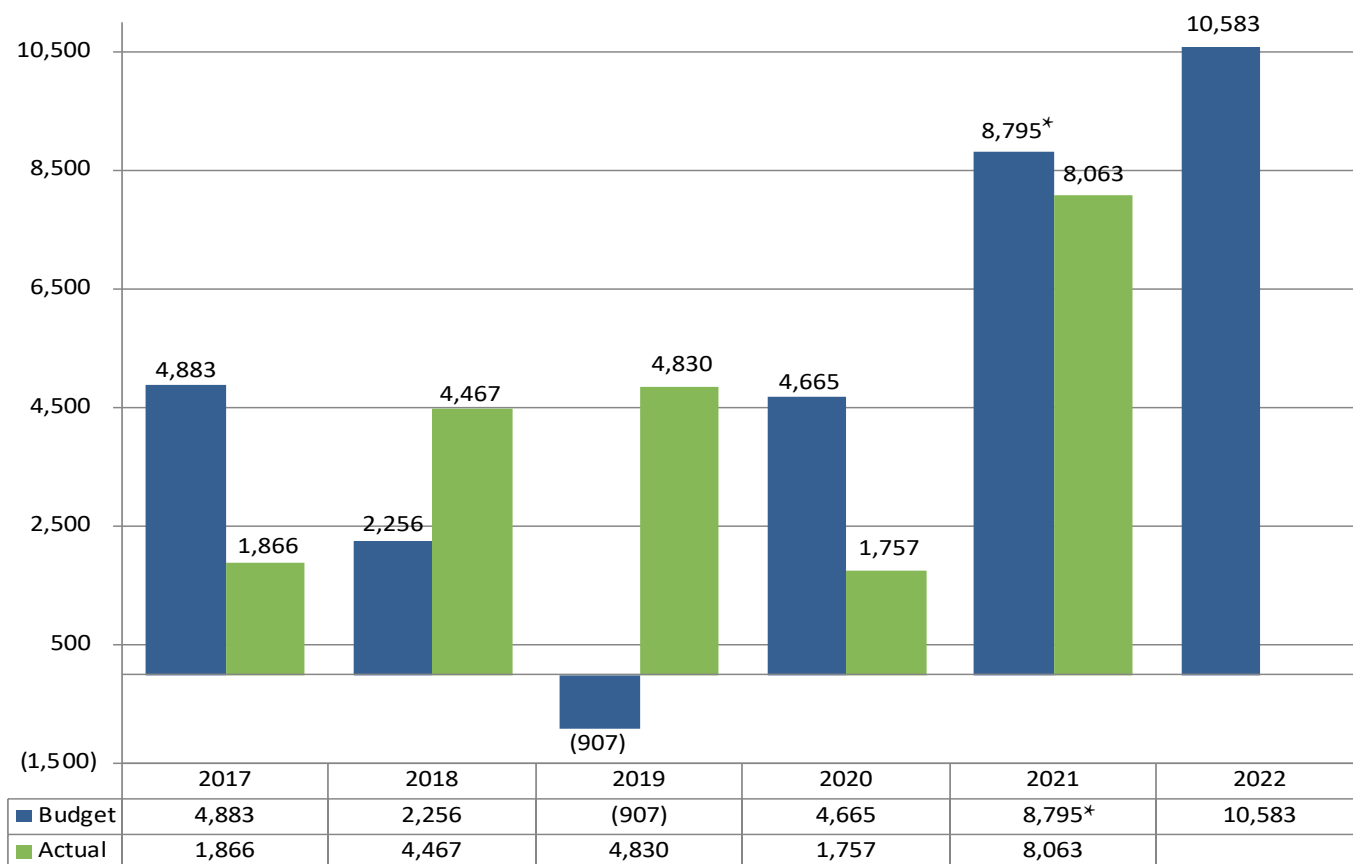
UNIVERSITY OPERATING MARGIN BY MANAGEMENT CENTER

In thousands of dollars

	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Budget*	2022 Budget
CAS	\$(2,324)	\$(4,707)	\$(5,295)	\$(4,300)	2,575	2,620
CSE	39	(1,459)	(1,233)	(2,038)	4,909	3,604
WSOM	(292)	(271)	855	(388)	(4,021)	(3,124)
MSASS	1,206	688	(787)	541	(218)	1
LAW	(6,030)	(5,943)	(4,367)	(2,597)	(2,055)	(2,000)
DENT	2,068	3,147	2,314	1,682	168	578
NURS	222	596	457	589	356	166
CSOM	(5,644)	(4,979)	(4,872)	(1,547)	10,941	5,916
UGEN	12,621	17,395	17,758	9,815	24,140	2,822
UNIVERSITY CONTINGENCY	-	-	-	-	(28,000)	-
UNIVERSITY OPERATING MARGIN	\$1,866	\$4,467	\$4,830	\$1,757	\$8,795	\$10,583

UNIVERSITY OPERATING MARGIN

In thousands of dollars



* 2021 Budget includes contingencies of \$28 M for expected COVID-19 impact