

## UNIVERSITY OPERATING MARGIN BY MANAGEMENT CENTER

*In thousands of dollars*

	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget*
CAS	\$(4,707)	\$(5,295)	\$(4,300)	\$3,673	\$2,620	\$6,806
CSE	(1,459)	(1,233)	(2,038)	4,459	3,604	4,940
WSOM	(271)	855	(388)	(2,428)	(3,124)	(123)
MSASS	688	(787)	541	147	1	(1,071)
LAW	(5,943)	(4,367)	(2,597)	138	(2,000)	(2,665)
DENT	3,147	2,314	1,682	5,535	578	4,269
NURS	596	457	589	1,336	166	678
CSOM	(4,979)	(4,872)	(1,547)	8,212	5,916	3,613
UGEN	17,395	17,758	9,815	(11,832)	2,822	(4,234)
<b>UNIVERSITY OPERATING MARGIN</b>	<b>\$4,467</b>	<b>\$4,830</b>	<b>\$1,757</b>	<b>\$9,240</b>	<b>\$10,583</b>	<b>\$12,213</b>

\*4% Salary pool included in UGEN expenses will be reclassified to academic centers when the expenses are realized.

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