

## UNIVERSITY SURPLUS/(DEFICIT) BY MANAGEMENT CENTER

| <i>In thousands of dollars</i>      |           | 2021<br>Actual |           | 2022<br>Actual |           | 2023<br>Actual |           | 2024<br>Actual |           | 2025<br>Budget |           | 2026<br>Budget |
|-------------------------------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|
| CAS                                 | \$        | 3,673          | \$        | 2,453          | \$        | 6,024          | \$        | 5,616          | \$        | 5,022          | \$        | 8,656          |
| CSE                                 |           | 4,459          |           | 3,044          |           | 4,813          |           | 6,160          |           | 5,832          |           | 9,470          |
| WSOM                                |           | -              |           | 2,236          |           | -              |           | (3,588)        |           | (4,723)        |           | (409)          |
| MSASS                               |           | 147            |           | 553            |           | -              |           | (1,749)        |           | (805)          |           | (2,232)        |
| LAW                                 |           | 138            |           | (2,102)        |           | (1,380)        |           | (3,482)        |           | (1,807)        |           | (1,096)        |
| DENT                                |           | 5,535          |           | 6,223          |           | 5,795          |           | 5,760          |           | 5,497          |           | 7,382          |
| NURS                                |           | 1,336          |           | 732            |           | 873            |           | 357            |           | -              |           | -              |
| CSOM                                |           | 8,212          |           | 7,489          |           | 2,278          |           | -              |           | 9,369          |           | 13,891         |
| UGEN                                |           | (11,832)       |           | (6,234)        |           | (1,433)        |           | 8,897          |           | (2,964)        |           | (12,105)       |
| <b>UNIVERSITY SURPLUS/(DEFICIT)</b> | <b>\$</b> | <b>11,668</b>  | <b>\$</b> | <b>14,394</b>  | <b>\$</b> | <b>16,970</b>  | <b>\$</b> | <b>17,971</b>  | <b>\$</b> | <b>15,421</b>  | <b>\$</b> | <b>23,557</b>  |

## UNIVERSITY SURPLUS/(DEFICIT)

*In thousands of dollars*

