FY2026 Incentive Plan Adjustment

Overview of the Incentive Plan

The School of Medicine's structured incentive compensation plan is designed to align financial incentives with performance metrics, particularly for tenure-track faculty whose primary mission is research. The model is grounded in the principle of "at-risk" incentive compensation, where a portion of the incentive pay is contingent upon individual faculty performance, primarily in securing external salary support.

Key Components of the Model:

1. At-Risk Incentive Compensation Eligibility

- o Incentives are requested by the chair using performance metrics and assessed annually to maintain, increase, or decrease the dollar amount.
- The model identifies the maximum incentive cap at 17% of base and merit pay, requiring adjustments to bases and incentive components across the faculty.
- Currently, 299 faculty members receive incentive pay, with 93 faculty exceeding the 17% cap.
- The total incentive pool is \$7.86M, of which \$6.69M remains after capping at-risk incentives, and \$1.18M is transitioned into base salary.

2. Potential Reduction of At-Risk Incentive Compensation Based on External Salary Support

- For tenured and tenure-track research faculty, incentive compensation becomes at-risk if they fail to maintain at least 50% salary support from external sources, capped at the NIH salary cap.
- The School evaluates a rolling three-year average of external salary support. The initial evaluation period is from June 1, 2021, to June 30, 2024.
- o Consequences for falling below this funding threshold occur progressively:
 - Year 1: If the 3-year external funding average < 50%, faculty lose 1/3 of their incentive starting July 2025.
 - **Year 2**: Continued shortfall results in loss of the second 1/3 (50% of the remaining incentive at that time) of the incentive.
 - Year 3: If the threshold is still not met, the final 1/3 is removed, resulting in a complete loss of the incentive.
 - After a one-year interval, faculty can requalify for the incentive if their 3year average external support exceeds 50%.

3. Consideration of Teaching Contributions to Retain At-Risk Incentive Compensation

- For faculty whose external research support is calculated below 50%, the model incorporates a **secondary review** of:
 - Medical School teaching support, and
 - BSTP (Biomedical Sciences Training Program): 1st-year teaching effort.
- If the combined effort from teaching and research support equals or exceeds
 50%, the faculty member retains their full incentive.

4. Evaluation of Metrics

- For faculty whose external research support exceeds 50%, the amount of incentive the individual faculty member receives is determined by the department chairman based on the successful completion of metrics approved by the Dean
 - The amount of the incentive must not exceed 17% of the faculty members' base compensation.
 - Administrative supplements are **not** included in base and incentive salary distribution calculations.

5. Faculty Exclusions

- JR faculty within three years of their hire date
- Dependent faculty hired to work under a primary faculty member's funding support (soft money)
- Teaching faculty hired as primary educators funded by tuition returns
- The time during a faculty's approved sabbaticals or other approved leaves (including FMLA) will not be calculated in the three years