

the evidence-based practice

## Implementation Guide

Facilitating Organizational Change



# CENTER FOR EVIDENCE-BASED PRACTICES

& its Ohio Assertive Community Treatment Coordinating Center of Excellence www.centerforebp.case.edu







## Implementation

Facilitating Organizational Change

	1.	2.
Stage of Change	Pre-Contemplation	Contemplation
Stage of Implementation	Unaware or uninterested	Consensus building

**Ask Important** 

What are my organization's

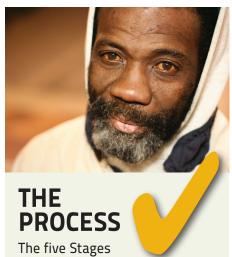
for people with severe and persistent mental illness?

outcomes? If not, why not?

Are we achieving these

current and desired outcomes

**Questions** 



#### **Conduct a Needs** Assessment

Include your target outcomes for clients with severe and persistent mental illness

#### **Develop Awareness of Available Options**

What service models or approaches might improve outcomes for clients with illness?

- for ACT Model **Implementation**
- **Explore Concerns**



3.	4.	5.
Preparation	Action	Maintenance
Motivating	Implementing	Sustaining
<ul> <li>□ A. Conduct a Readiness Assessment</li> <li>□ B. Identify Financial Resources to Implement and Sustain the ACT Model</li> <li>□ C. Define Your Implementation Rationale</li> <li>□ D. Decide to Implement or Not</li> <li>□ E. Find "Champions" of ACT in Your Organization</li> <li>□ F. Identify Stakeholders in Your Community and Other Systems of Care</li> <li>□ G. Develop Systems &amp; Methods to Monitor Outcomes</li> <li>□ H. Build Consensus for Implementation throughout Your Organization</li> <li>□ I. Assemble a Steering Committee</li> <li>□ J. Develop a Model-Based Implementation Plan Include continuous quality-improvement processes (CQIP)</li> </ul>	<ul> <li>□ A. Develop Eligibility, Continued-Stay, and Step-Down Criteria for Your ACT Services</li> <li>□ B. Assemble the Multi-Disciplinary Service Team</li> <li>□ C. Engage in Model-Based Consultation         Decide when to have initial fidelity assessment</li> <li>□ D. Acquire ACT-Model Training and Integrate It into Services</li> <li>□ E. Develop Competency in Engagement Skills</li> <li>□ F. Begin to Collect and Report Outcomes Data</li> <li>□ G. Conduct Initial Fidelity Assessment</li> <li>□ H. Revise Your Model-Based Implementation Plan Use the results of your initial fidelity assessment to guide the process</li> <li>□ I. Continue to Educate and Train Stakeholders</li> </ul>	<ul> <li>□ A. Maintain Oversight</li> <li>□ B. Monitor Fidelity</li> <li>□ C. Monitor Outcomes</li> <li>□ D. Continue to Network with Others</li> <li>□ E. Provide Ongoing Training</li> <li>□ F. Engage in Ongoing Consultation</li> <li>□ G. Sustain the ACT Team</li> </ul>
<ul><li>K. Develop a Structure for Clinical Supervision</li><li>Recruit a Team Leader</li></ul>	<ul> <li>J. Address Barriers to Implementation</li> <li>K. Address Unintended Consequences</li> </ul>	



### **ACT** | Implementation Guide

Facilitating Organizational Change



#### RECOMMENDED CITATION

Center for Evidence-Based Practices (2015). Assertive Community Treatment (ACT): Implementation Guide, Facilitating Organizational Change. Cleveland, Ohio: Center for Evidence-Based Practices at Case Western Reserve University.

www.centerforebp.case.edu/resources/tools/act-implementation-guide



#### OTHER RESOURCES

#### **ACT | Making the Case**

\$0 / Free PDF / This mini-poster introduces organizations to the benefits of implementing Assertive Community Treatment (ACT), the evidence-based practice. Use this resource to educate policymakers, community stakeholders, service providers, and advocates about the benefits of ACT services. Build consensus in your organization and community.





\$0 / Free PDF / This 20-page booklet helps organizations prepare to implement Assertive Community Treatment (ACT), the evidence-based practice. This planning document is organized in 7 sections that include frequently asked questions about ACT, answers, recommended reading, and next steps for your organization.

www.center for ebp. case. edu/resources/tools/act-getting-started-guide



#### **ABOUT ACT**

Assertive Community Treatment (ACT) is an evidence-based practice that improves outcomes for people with severe mental illness who are most at-risk of homelessness, psychiatric hospitalization, and institutional recidivism.

www.centerforebp.case.edu/practices/act

The "stages of change" on pages 2 and 3 are based upon the following: James O. Prochaska, John C. Norcross, Carlo O. DiClemente (1994). Changing for Good: A Revolutionary Six-Stage Program for Overcoming Bad Habits and Moving Your Life Positively Forward. New York: Harper Collins.

The "stages of implementation" on pages 2 and 3 are based upon the following:

Dean L. Fixsen, Sandra F. Naoom, Karen A. Blase, Robert M. Friedman, and Frances
Wallace (2005). Implementation Research: A Synthesis of the Literature. Tampa: University
of South Florida, Loius de la Parte Florida Mental Health Institute, The National
Implementation Research Network (FMHI Publication #231).

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