



# NUTRITION ZONES

THINK TANK FOR POLICY ACTION

**SUMMARY REPORT** 

# BACKGROUND

The **Nourishing Power Network** was born out of a community action research project testing ways to transform local food systems by bridging community power with organizational power to spark and expand food justice initiatives led by the community.



The **Nutrition Zones Think Tank for Policy Action** was convened by the Nourishing Power Network, NeighborUp, Food Access Raises Everyone, Cleveland-Cuyahoga County Food Policy Coalition, and Mary Ann Swetland Center for Environmental Health at Case Western Reserve University, School of Medicine on June 6, 2025, at the Midtown Collaboration Center in Cleveland, Ohio. 60+ stakeholders from grassroots organizations, institutions, and policy entities united to participate in a day of activities to prioritize policy ideas to move forward Nutrition Zones in Greater Cleveland.

A "Nutrition Zone" is a concept created by the first Advisory Council of the Nourishing Power Network. A Nutrition Zone took the concept of "nutrition equity" and operationalized it for tangible impact locally. The Advisory Council set a bold goal to root and grow 10 Nutrition Zones in Greater Cleveland by 2030.

Through the Nutrition Equity Fund, the Advisory Council of the Nourishing Power Network awarded planning grants to two collectives in Cleveland working to establish a Nutrition Zone in their community. Visit Appendix A for more information on each of these two planning grant awards and their Nutrition Zone work.





A Nutrition Zone is an oasis where you'll find a vibrant and fair food system powered by community-driven solutions and partnerships that foster wealth creation and generate health opportunities for all residents. Nutrition Zones are characterized by a strong collaborative spirit to transform the food system so that it provides pathways for residents to get nourishing foods, access educational and advocacy resources, participate in local growing initiatives, and operate food ventures.



# Nutrition Equity Having freedom, agency, and dignity in food traditions resulting in holistic health (mind, body, and spirit) for people and communities.



# GROUNDING IDEAS OF THE EVENT

The Nutrition Zones Think Tank for Policy Action was planned intentionally by a team of local leaders committed to realizing nutrition equity within our local food system. We used the PIPE model to guide the planning process. PIPE stands for: Purpose, Intention, Process, and Environment.

### **Purpose**

- 1. Create shared policy goals to root and grow 10 Nutrition Zones in Greater Cleveland by 2030.
- 2. Connect with emerging Nutrition Zones to understand policy opportunities to expand the work of local food justice collectives.
- 3. Inspire action for policies that will aid in developing and expanding Nutrition Zones in Greater Cleveland.

#### **Audience**

- 1. Grassroots and community leaders committed to food justice.
- 2. Organizational and institutional leaders dedicated to transforming local food systems for holistic health.
- 3. Policymakers seeking innovative strategies to enhance community wellbeing.



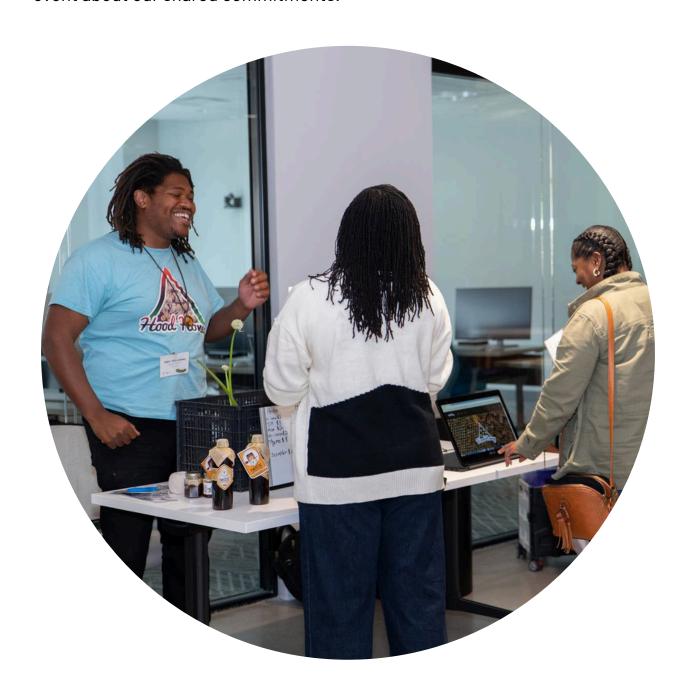






#### Intention

- 1. Develop tangible resources to co-create a policy agenda to root and grow Nutrition Zones in Greater Cleveland.
- 2. Provide clarity about immediate actions to support our policy agenda focused on developing and expanding Nutrition Zones in Greater Cleveland.
- 3. Build a sense of connection among ALL attending the event about our shared commitments.





# What are "<u>Big P</u>" and "<u>little p</u>" Policies?

"Little p" policies primarily influence organizational practices in institutions, agencies, or departments. They can be less labor intensive than "big P" policy changes. They are effective because they can lead to quick wins to build momentum for bigger change.

#### Examples of "little p" policy change:

- Requiring 50% of all food at meetings sourced by local vendors.
- Restaurant establishes a living wage policy for workers.
- Produce prescription program sources nutrition education from culturally relevant educators.
- Including agriculture education in high school curriculum.
- Hospital invest resident leadership of a Nutrition Zone collective.



"Big P" policies include laws, ordinances, budgets, or executive orders at federal, state, or local levels. They typically require elected officials to vote for approval. They often take a longer time to develop, gain buy-in, and move through the legislative process, which may be influenced by groups investing resources to move the policy in one way or another. Though slower, the impact of these policies is far reaching.

#### Examples of "Big P" policy change:

- State or city-wide tax incentive to purchase from local food business.
- Local zoning ordinance to allow food grown on residential land to be sold under farm business permit.
- County budget includes funding for a composting pilot program.
- Medicaid funding to reimburse for produce prescriptions.
- Allocations in annual county budget to invest in Nutrition Zones.
- Formation of a city or county level Nutrition Zones Task Force with staffing support.

# **PROCESS**

Over the course of many months, the Nutrition Zones Think Tank for Policy Action planning team worked to refine the goals for the day and the best process to achieve those goals. The group broke the day up into five sections, including four activities and a panel presentation. Please see the Appendices for detailed instructions and materials for each activity.

10:00 AM

**WELCOME + WHAT?** GROUNDING + CONNECTING

10:50 AM

**SO WHAT?** CONNECTING NUTRITION ZONES TO OUR WHY

11:45 AM

**LUNCH** + OPEN NETWORKING

12:15 PM

**PANEL: NUTRITION ZONES IN ACTION** 

1:15 PM

**NOW WHAT?** CROWD SOURCING POWERFUL POLICY IDEAS

2:00 PM

WHAT'S NEXT? CO-CREATING OUR POLICY ROADMAP

3:00 PM

**OPEN NETWORKING** 



#### **Panel Presentation**

The panel presentation sought to demonstrate Nutrition Zone work in action and featured one team member from each of the awarded groups from the Nutrition Equity Fund of the Nourishing Power Network. (Left to Right in picture)

- Veronica Walton, Executive Director of Food Depot 2 Health
- Shirley Bell, Founder, RevLove Urban Farm
- Tanisha Velez, President, Jardin 4 Life

The panel was moderated by Morgan Taggart, Director of Food Access Raises Everyone.



- 1. Introduction of your project/work and what is your vision for a Nutrition Zone or a thriving community food system?
- 2. With all of the changes in our landscape (i.e., federal policies, funding, inflation, etc.) what does it mean to be developing a Nutrition Zone or community centered food system in this current moment?
- 3. What is one lesson you want to share with others who want to work as a collective to root and grow a Nutrition Zone?
- 4. If you had a magic wand, what obstacle would you remove to nourish Nutrition Zones/community-driven food systems in Greater Cleveland?
- 5. What is next for your team and your work?

# OUTCOMES

### **Unifying Around our Collective "Why"**

Why should we work together to root and grow Nutrition Zones in Cuyahoga County by 20230?

- Improve Nutritious Food Access. We want to improve access to nutritious foods so everyone can get the foods that they want to live a healthy life.
- **Unify Action.** We want our voices and actions to unite so we form collective power to spark change.
- **Expand Neighborhood Thriving.** We want to improve the places where we live so our neighbors, neighborhoods, and cities can thrive.
- **Grow Financial Sufficiency**. We want our food system to promote economic opportunity so local residents experience improvements in health *and* wealth.
- **Become a Model.** We want to become a model so we can share lessons to expand and sustain Nutrition Zones in Ohio and across the United States.







# OUTCOMES

### **Crowdsourcing Powerful Policy Ideas**

#### Top Ideas to Mobilize Actions to Root and Grow Nutrition Zones

- Organize Community Advocates in Every Neighborhood for Collective Action.
   Identify a community advocate for each neighborhood to come together with Nourishing Power Network for collective action.
- 2. **Establish a Centralized Support Team for Nutrition Zones.** Create a centralized support team of trusted, community-centered organizations to bring people together and support the 10 Nutrition Zones.
- 3. **Grow Resources for School Gardens.** Work together to support gardens at every school.
- 4. **Food Co-ops in Every Neighborhood.** Collaborate across organizations and communities to establish food co-ops in every neighborhood, selling locally grown food.
- 5. **Evaluate Impacts for Data-driven Advocacy.** Collect data and demonstrate outcomes by seeing how a Nutrition Zone impacts physical and mental health.
- 6. **Prevent Gentrification.** Mandate buildings, land, and other spaces throughout Cleveland to be controlled by legacy residents.







# FOLLOW UP

### **Champions to Move Ideas into Action**

The goal of the Think Tank was to collectively identify actionable policy priorities to root and grow 10 Nutrition Zones in Cuyahoga County by 2030. Once identified, attendees could self-nominate to become "Idea Champions" to move these ideas forward for 90 days following the event - July 1, 2025 to September 30, 2025. This short-term timeframe is designed to moves ideas into actions to grow momentum.

Morgan Taggart, Director of Food Access Raises Everyone, will serve as the Idea Champion Coordinator in the shor-term. The Idea Champions will receive a stipend to orchestrate the first action step(s) for each of the policy ideas over a 90-day period. They will also be responsible for reporting out at the end of the 90 days - planned for October 2025. These Idea Champions will not work alone. Rather, they will coordinate with a broader group of partners to move forward on action steps.

Idea Champions were selected and assigned to policy ideas through a post-event survey based on their in-event sign up. Survey responses demonstrated interest in moving forward the three policy ideas listed below.

- Organize Community Advocates in Every Neighborhood for Collective Action,
   Champion Chloe Nance-Roland
- Establish a Centralized Support Team for Nutrition Zones, Champion Brittany Jones
- Grow Resources for School Gardens, Champion Quantia Streeter







# STAY CONNECTED

If you are interested in learning more about Nutrition Zones and the Nourishing Power Network, we invite you to visit our website and engage with us on social media. To subscribe to the newsletter please click here. For questions, please contact Megan at mxp800@case.edu.

- Website: case.edu/swetland/community/nourishing-power-network/nutritionzones
- Instagram: nourishingpower\_
- Facebook: Nourishing Power Network
- Newsletter Sign Up: case.edu/swetland/community/nourishing-power-network





# **APPENDIX A**

#### **The Arrow Project**

Food Depot to Health, along with partners from the East Preparatory Academy, Collinwood Horizons Farm, and multiple community partners, focus on an area stretching across Wards 6, 7, 8, 9, and 10 on Cleveland's east side. Through collaborative planning, deep stakeholder engagement, and the intentional inclusion of resident voices, this plan for several pilots has laid a solid foundation for a sustainable Nutrition Zone. The data collected, partnerships formed, and pilot programs initiated reflect a shared commitment to building a healthier, more empowered community. What began as a vision to transform the local food system has evolved into a dynamic framework that centers community priorities, lifts local leadership, and fosters trust across institutions and businesses. The upcoming implementation of the five community collaboration groups—with over 100 committed stakeholders to continue the work— has the Arrow Project entering its next chapter.

#### Buckeye/Mt. Pleasant

RevLove Urban Farm in partnership with Buckeye HEAL and FARE have been engaging community members and stakeholders in the Buckeye, Woodland and Mount Pleasant neighborhoods the past six months about how to collectively support a thriving food system. What has emerged is a clear vision for a more equitable food system, a desire for building capacity for food sovereignty through new skills such as homesteading, and more intentional partnerships and resource coordination in order to be more responsive to community initiatives through efforts like Food for All Friday markets with City Fresh. The collaboration will continue this season with the launch of a 4-H pilot program this fall with Buckeye HEAL, a homesteading support community and workshop series at RevLove Urban Farm, and building community support for the fresh food initiative at Rudy's Sunoco on Buckeye Rd. The core partners are continuing to seek additional funding and resources that will support both community programming and capacity building for their respective organizations to support this work.



# **APPENDIX B**

#### **Getting to Know Each Other Activity**

#### **Activity #1: Get to Know You**

#### Materials

- Pictures you think of when you hear a Nutrition Zone. These were crowdsourced at registration.
- Definition of a Nutrition Zones visible to everyone

#### Instructions

- 1. Each person at the table chooses a photo at the table that represents what a Nutrition Zones means to them.
- 2. Take turns introducing yourself to the table by describing how the picture chosen reflects your vision for a Nutrition Zone.



# **APPENDIX C**

#### **Connecting Nutrition Zones to Your Why**

#### **Activity #2: Connecting Nutrition Zones to Your Why**

#### Materials

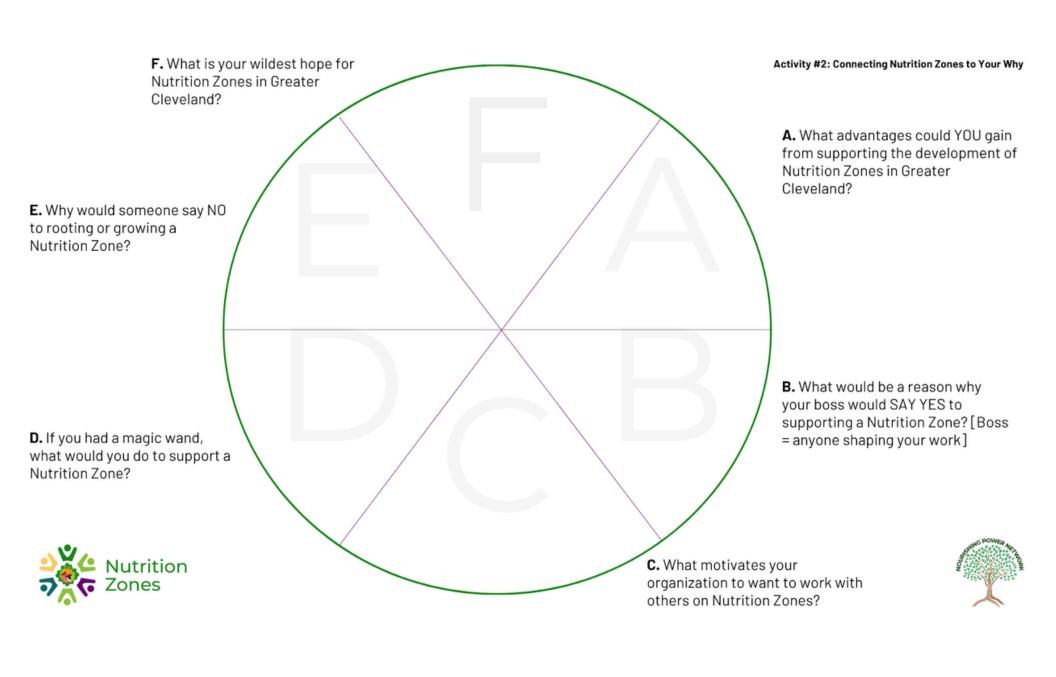
- Printed worksheet
- Pens
- Large sticky chart paper
- Dots for voting

#### Instructions

- 1. Spend 10 minutes filling out the worksheet on your own.
- 2. Spend 2 minutes looking at all of your ideas and circle the TWO on your sheet that would make you or your organization/community invest time, resources, energy, capacity, etc. to grow Nutrition Zones in Greater Cleveland.
- 3. With your table, each person reports out their top two. Notetaker records the ideas on the large sticky chart paper in a running list.
- 4. After all ideas are on the chart paper, each person at the table will use their two dots for voting to vote for what would make them or their organization/community invest time, resources, energy, capacity, etc. to grow Nutrition Zones in Greater Cleveland.

All large sticky chart paper is collected and analyzed by a group of people in another room to report out the overall top themes from the entire room. **Raw data and analyzed themes from this activity can be found in Appendix D.** 





# **APPENDIX D**

# Connecting Nutrition Zones to Your Why Raw Data by Summarized Themes

#### **RAW DATA**

Please note that the votes listed are the number of additional votes the theme received after suggested by one individual

VOTE	THEME
4	Leverage collaboration to provide fresh and less processed food to diverse populations in Cleveland - access for all
4	Help us come together with one voice instead of individual whispers
4	Everyone has access no matter the social determinants
4	Freedom to grow and create
4	fair access to food for all East side residents
4	how do we get members of the community to believe they can become/live in a Nutrition Zone
4	First two NZs fully funded for implementation & well documented so they can be *replicated*
4	Make my city a better and more joyous place to live
3	Financial burden of food no longer exists
3	Nutrition zones will be a catalyst for other communities/ become a replicable model
3	care about maintaining neighborhood identity and ownership
3	successful collaboration to develop policy for local landscape of self sufficiency
3	everyone to have access to nutritious foods through education and ownership and increased investment in neighborhoods and relationships
3	Building a transformative society to free ourselves from colonial hunger so our children grow up in a nutritional oasis
3	My children growing up in a nutrition oasis in Cleveland + continuing a future and legacy for my community
3	care about maintaining neighborhood identity and ownership
3	make it easier for large institutions to work with grassroots
3	The financial burden of food no longer exists

3	increasing access to and knowledge about food to students
3	Building a transformative society to free ourselves from colonial hunger so our children grow up in a nutritional oasis
3	My children growing up in a nutrition oasis in Cleveland + continuing a future and legacy for my community
3	Successful collaboration to develop policy for local landscape of self-sufficiency
3	Everyone to have access to nutritious foods through education + ownership + increased investment in neighborhoods + relationships
2	make collaboration to uplift existing work/not reinventing the wheel; work is not possible in silos
2	community sufficiency
1	revitalizing and remediating vacant lots and brownfields
1	fruits and vegetables being more readily available
1	cost, lack of knowledge of the importance and impact on the community
1	community empowerment and collaboration
1	EDUCATION - Digestible & fun
1	Growing enough food to sustain from within the city
0	customer for local businesses
0	personal social responsibility
0	my will to stay in the community
0	financial and other resources to support success and failures
0	personal health
0	provide for education and food access a social determinant of health
0	increased investment in neighborhoods and relationships (mutual support) + stability in community
0	increased personal ownership and understanding
0	personal education on community needs and priorities
0	nutrition security through policy, systems, and environmental change
0	Supporting local economy, businesses and vibrancy of local neighborhoods
0	Would help city of Cleveland become a destination
0	Increase Demand for compost and high-quality soil to grow food in our community
0	Incorporate local offices in the policy movement
0	seeing the nutrition zones materialize by 2030
0	it aligns with the vision to eradicate poverty

# **APPENDIX E**

#### **Crowdsourcing Powerful Policy Actions**

#### **Activity #3: Crowdsourcing Powerful Policy Actions**

#### **Materials**

- Large note cards/paper
- Pens
- Bell

#### Instructions

- 1. Invite everyone to think big and bold and discover the most attractive of their ideas together by asking, "If you were ten times bolder, what big idea would you recommend to root and grow 10 Nutrition Zones in Greater Cleveland by 2030?
  - a. Take 5 minutes to record your ideas.
  - b. Write legibly because these will be passed around.
- 2. Mill and Pass Only Round 1.
  - a. No Reading. Walk around the room and pass around cards. Do not read the cards. Just keep passing them around. Try to move about the room. Stop passing when the bell rings.
- 3. Read and Rate Round 1. Each person will read the card in their hand and rate the idea. To what extent is this idea impactful and feasible as we work to root and grow 10 Nutrition Zones in Greater Cleveland by 2030?
  - a. Low Priority | Low impact, not feasible
    - i. Avoid—little to no return and difficult to implement.
  - b. Moonshot | High impact, not feasible
    - i. Inspirational—worth keeping in mind for future innovation, but not actionable now.
  - c. Low Hanging Fruit | Lower impact, feasible
    - i. Quick wins—easy to do, but limited payoff.
  - d. Solid Opportunity | Moderate to high impact, moderately feasible
    - i. Worth pursuing—balanced effort and reward, may require planning.
  - e. Best Bet | High impact, feasible
    - i. Priority focus—maximum value and achievable with current resources.



# **APPENDIX E**

#### **Crowdsourcing Powerful Policy Actions cont...**

- 4. Repeat the Mill + Pass (Step 2) and Read and Rate (Step 3) four more times for a total of 5 rounds.
- 5. Add up the numbers on the back. Numbers should be between 5 and 25.
- 6. Identify the top 5 ideas by score.
- 7. Does anyone have a 25? Does anyone have a 24? Etc. until 5 have been identified.
- 8. Send the top 5 ideas to the front of the room.
- 9. Have everyone else turn in the cards they are holding to a central place and return to their seats.

All of the raw data for this is available in Appendix F.

This activity was adapted from Liberating Structures. Information can be found on their website here: https://www.liberatingstructures.com/12-2510-crowd-sourcing/.



Printed on a half sheet of paper, front and back.

# If you were ten times bolder, what big idea would you recommend to root and grow 10 Nutrition Zones in Greater Cleveland by 2030?





- 1. Low Priority | Low impact, not feasible
  - Avoid—little to no return and difficult to implement.
- 2. Moonshot | High impact, not feasible
  - Inspirational—worth keeping in mind for future innovation, but not actionable now.
- 3. Low Hanging Fruit | Lower impact, feasible
  - Quick wins—easy to do, but limited payoff.
- 4. Solid Opportunity | Moderate to high impact, moderately feasible
  - Worth pursuing—balanced effort and reward, may require planning.
- **5. Best Bet** | High impact, feasible
  - Priority focus—maximum value and achievable with current resources.

	Round 1	Round 2	Round 3	Round 4	Round 5		
VOTES:						TOTAL:	/25

### **APPENDIX F**

#### **Crowdsourcing Powerful Policy Actions Raw Data**

#### **TOP 5 IDEAS:**

- 1. Each neighborhood would have a representative or advocate. Those representatives would come together with Nourishing Power Network for collective action.
- 2. Have a centralized support team (Neighborhood Connections, FARE, and CDPH) that already has community relationships and trust to be the support to bring people together for the 10 Nutrition Zones for metrics, funding, and love to build sustainability.
- 3. Gardens at every school, food co-ops in every neighborhood selling locally grown food.
- 4. Collect Data. Choose a Nutrition Zone to pilot for several years, collect health baseline data and then after several years see how Nutrition Zone has impacted physical and mental health.
- 5. Preventing gentrification by mandating buildings, land other spaces throughout Cleveland are chairs by legacy residents.

#### ALL OTHER IDEAS:

Idea	Vote 1	Vote 2	Vote 3	Vote 4	Vote 5	Total
Have a centralized support team (Neighborhood Connections, FARE, CPHD) that already has community relationships and truth to be the support to bring together the 10 zones for metrics, funding, love to build sustainability	4	5	5	5	5	24
Each city/neighborhoods have an in-city Nourishing Power Network representative/advocate to help foster every section in Cleveland. Then, all City reps are represented in NPN in a collective voice and mission	5	4	5	5	5	24
Gardens at every school, food coops in every neighborhood selling locally grown foods	4	5	5	5	4	23
Collect Data - choose a Nutrition Zone to pilot for several collect health baseline data - then after several years see how the NZ has impacted physical	-			-	-	22
and mental health Prevent gentrification by mandating building, land, other spaces throughout	5	4	4	5	5	23
Cleveland are owned by legacy residents	5	5	4	4	4	22
Bold funding that priorities local ownership and circular economy	4	5	2	5	5	21

Issue an RFP (funded by the local government) with a competition to design and run for one year YOUR vision of a successful Nutrition Zone. Metrics and Evaluation would be managed by a cross-sector community-led to assess then replicate the most effective model for implementation elsewhere	4	4	5	4	4	21
Ask for funding to create urban farms in blighted neighborhoods and/or						
underserved communities Prevention education based upon the microbiomes (soil gut) food choices (agriculture first, soil, environment, preconception, child development,	4	4	4	4	4	20
optimizing a child's given potential)	4	3	5	3	5	20
Invest \$20,000 into each Zone for local food leaders to implement their goals in their Zone	4	4	4	4	4	20
Map out zones and host meeting to draw lines for purpose of funding	4 4	4 4	4 4	4 3	4 3	20 18
Continuing the collective effort and power of organizations doing food systems work. The connection and collaboration of multiple folks/orgs is necessary to	4	4	4	3	3	10
root and grow 10 Nutrition Zones	4	1	3	5	5	18
Bring in a new grocery store that sells healthy foods in a food desert	5	4	5	0	4	18
Education, hands on experience to developing a healthy food source in Kinsman						
and Central neighborhoods	3	4	3	3	4	17
Replace the food in stores with nutrient dense foods. Turn our food dessert to a place to purchase and eat REAL food.	4	4	5	2	2	17
Regularly attend council meetings and be involved in other similar spaces where decisions are made. Advocating for funds, resources, and services for						
and increasing awareness of the importance of Nutrition access.	2	3	3	4	5	17
Taking over the gas stations so that the most convenient food available is better quality	4	2	4	4	2	16
Bring everyone to the table having the needed conversations (city officials, residents, and grassroots organizations)	5	2	4	3	2	16
Establish a policy that requires ALL private organizations to provide at best <b>RO</b> % of resources to Nutrition Zones	4	5	3	2	2	16

Create City Council working group with \$10 million over 5 years to invest in 10 groups who are collectively developing, implementing, and learning together to					_	
link together these Nutrition Zones	4	5	2	2	2	15
Establish a Food Equity Fund from the City to support Nutrition Zones	4	2	2	2	5	15
Partner with community financial coalition to create a financial ecosystem	4	3	3	3	1	14
Create or bring back the food policy coalition but make it bigger and better!!	3	3	5	2	1	14
Freely engage with the families/people of each community, getting to know them to bridge (minimize) the gap in understanding of Nutrition Zones so they						
feel empowered to support/grow/sustaining their respective Zones	2	4	2	4	2	14
Redirect a dramatic % (50%?) of federal block money and CDC funding into direct action subsidy/fund (i.e. gardening for green backs)	3	2	3	2	3	13
Create a big online group where we can communicate (Slack, LinkedIn)	3	4	1	2	3	13
Work to see that the Nutrition Zones could provide free boxes/meals on consistent basis to lowest income community members without needing to						
waitlist them/require payment	3	2	2	2	4	13
Tax levy to ensure equitable food access is considered a public good	2	4	2	3	2	13
Create nonprofit to oversee this- staffed by/board from experts from all sectors						
and socio-economic levels, funded and executed neutrally	3	1	5	2	1	12
Somehow approaching urban developers to incorporate shared gardens that						
are open to the entire community - make this a city-wide policy	3	3	3	1	2	12
Fund 10 Nutrition Zones at \$1 million annually for the first 5 years	2	2	2	2	3	11
Everyone in Greater Cleveland commits 1 hour a day to growing food	3	2	2	2	2	11
Building agroecological districts, decentralized agricultural processing units and	3	-	-	-	-	
equity-centered governance models	2	1	3	1	4	11
Discover food champions with trusting in 10 Greater Cleveland neighborhoods to (with low food access) and support and guide them to build						
zones.	3	4	1	1	1	10
Tax the rich	2	1	1	2	1	7

# **APPENDIX G**

#### **Co-Creating Our Policy Roadmap**

#### **Materials**

- Paper Plates
- Pens/Markers
- Worksheet (Appendix F)

#### Instructions

- 1. Read aloud the top 5 ideas.
- 2. Have everyone in the room vote with their feet for what idea they want to work on for the next HOUR.
- 3. Within each idea group, make smaller groups of no more than 7 people.
- 4. Have one person collect a stack of paper plates and a worksheet from an event volunteer.
- 5. Gathering somewhere in the event space, each person writes down a tactic or action that they think will help move to this big idea. Think about things that can be done in the next 30 days, 60 days, and 90 days.
  - a. Rule: One tactic or action per plate = 3 total per person
- 6. Once everyone has completed their three paper plates, each person puts down on the ground their plates in order from where you are now to where you want to be your big idea. Try to organize them based on what can be accomplished in the next 30 days, 60 days, and 90 days. The goal is to have a general sense of timeline and ordering. No need to worry about perfection!
- 7. Label the back of your plates as follows:
  - a. 30 days Step 1, 30 days Step 2, 30 days Step 3, Etc.
  - b. 60 days Step 1, 60 days Step 2, Etc.
  - c. 90 days Step 1, 90 days Step 2, Etc.
- 8. We will summarize these for everyone to review after the meeting.



# **APPENDIX H**

#### **Co-Creating Our Policy Roadmap Worksheet**

Big Idea:	
Group Members:	
People	Organizations
Places	Resources



# **APPENDIX I**

#### Raw Data from Policy Idea #1

Big Idea:	Each neighbor	hood wou	Ild have a re	presenta	tive or adv	ocate and	those reps	would com	e togethe	r with NPN	I for collect	tive action			
Add	litional Assests I	Needed													
People	Organizations	Places	Resources												
-															
	ACTION STEP	S													
30 DAY STEPS															
1	Create a role d	lescription	for what th	e neighb	orhood re	p/advocate	e is expecte	ed to do							
2	Create an impa	-		_		•			evelop 3 g	oals from t	his:				
3	Catalog curren														
4	Develop outre	ach plan t	o identify a	nd recruit	t advocate	s from neig	ghborhoods	5							
5	Collect with re	c centers,	multiple bu	isness o	wners to g	auge comn	nunity inte	rest, plan p	rogrammi	ng and eve	nts that wi	II support	the moven	nent	
60 DAY STEPS					_										
6	Offically "swe	ar in" neig	hborhood re	present	atives and	have first	meet up								
7	Develop a mor	re NPN-lik	e model wit	h west, e	east, centr	al neighbo	rhood reps	and the cha	airs coordi	nate it all					
8	Flyer within th					_						work			
9	Begin develop	ment of t	oolkit/playb	ook for n	eighborho	od advoca	tes regardi	ng how to b	ouild a nei	ghborhood	d-based eq	uitable foo	d system		
10	Begin sharing				_		_	_		_					s)
11	Begin develop	ing a cata	log of neighl	oorhood	resources	assets rela	ated to foo	d systems in	n neighbo	rhoods ne	w to NPN				
90 DAY STEPS		_							_						
12	Neighborhood	advoctat	es begin con	vening p	eople and	resources	in their ne	ghborhood	that are p	otential o	omponents	of a local	food syste	m. Identify	the gaps.
13	Start planning		_					_							
14	Reps dowloan	d informa	tion gathere	d from tl	ne NPN ev	ents and al	lgin commu	nity memb	ers into p	laned dire	ctions that	the collect	ive of NPN	l approves	
15	Begin develop	ment of s	trategic plar	for each	neighbor	hood's dev	elopment (	of a local fo	od system	1					

# **APPENDIX J**

#### Raw Data from Policy Idea #2

lig Idea:	Having a centra	alized sup	port team that alread	y has community	realtionships t	to bring all 10 z	ones together				
A	Additional Assests N	Needed									
eople	Organizations	Places	Resources								
	ССВН										
	CDPH										
	FD2H										
	ACTION STEPS	S									
1a	Make a landsca	ape analy	sis of the growers, pro	ducers, buyers, fo	ood acces entit	ties etc. in the	Zones (NC, FAF	RE, CDPH) that	there are alread	ly realtionships wi	th
1b	Identify individ	Identify individuals, organizations, agencies, etc. in the food/health space									
1c	Begin planning	Begin planning = meet with organizations who want to be part of the "centralized support team"									
2	Identify the 10	Identify the 10 neighborhoods with he biggest food insecurity									
3	identify and ge	et buy-in	and commitment fron	the support team	a						
4	Identify resour	rces and c	apacity of each suppo	rt team member;	RACI tool						
5	ID/assign zone	reps to s	pecific areas								
6	schedule 1 city	meeting	to unity the zones to	share plans/strate	gies (can be th	he leaders of t	ne zone)				
7a	Partnership me	eeting wh	nere CDPH, NC, FARE i	nvite all of the cor	nmunity peop	le to learn					
7b	Community fe	edback lo	op process establishe	d							
8a	Identify fundir	ng source:	s that already exist in	these zones. Iden	tify financial a	nd food gaps i	n each zone.				
8b	Identfiy fundir	ng source:	s and metrics of succe	ss for Nutrition Zo	nes						
9a	Begin engaging	g commu	nity members through	programming (i.e	. office hours,	events that su	pport their ne	eds) Ask them	what they need	and consistently	provide that support
9b	Requirements	of overla	pping area of focus/n	eed> narrow sco	pe						
9c	Have each Nut	rition Zor	ne present their plan a	s a team to comm	unity member	rs neasrest the	m to gain inter	est and get the	oughts		
10a	Gauge interest	in partic	ipation and create em	ail list							
10b	Make some typ	pe of stre	amlized communicati	on check-in: syste	m for informat	tion AND resou	irce disseminat	tion			
11a	Eastablish core	team wi	th a project charter								
11b	Governance st	ructure d	rafted								
12	Select the tear	n leads fr	om each community s	o they build their	network						
13	Design the con	nmunity o	calendar and select da	ys of individual er	ngagement and	d group activit	es to build rela	ationships			
14	Sustain throug	h continu	ed support/engagem	ent of community	leaders/orgs.	& Recruit more	e individuals/re	esources for lo	ngevity		

# APPENDIX K

#### Raw Data from Policy Idea #3, Group 1

Big Idea:	Gardens at every school, fo	od co-ops in ever	y neighborhood selling locally grown food						
	Addit	ional Assests Nee	ded						
People	Organizations	Places							
Council People	Lincoln West HS								
School Admin	Food Strong	CWRU	MedPub						
Local non-profits	FD2H	UH	Government Programs/Incentives						
Residents	RidAll	CC	Nourishing Power Network						
Students/families	Coit Road Farmers Market	Metro Health							
	GCFB								
		ACTION STEPS							
1	Find where the need is grea	atest for fresh and	d nutritious food/produce						
			eady provide, strengths and areas thye can i	mprove he	existing s	ervices			
2	while planning a pilot of ne	•	·						
3	_	-	that has foo co-op and resach out to have a collaborations/partnerships	collaborati	ion meetin	g;			
4	Based on identified next step and supports needed to scale efforts, build a coalition of community leaders to implement more gardens and coops selling locally grown foods; learn best practices from existing work; gather								
5	Research out to target audi health fairs	ences on social m	edia, do polls to further identify specific nee	eds or com	munity, the	en plan			
6	Establish plan of action with 5 schools and 10 farmers markets to pilot an idea; involve students/volunteers for fundraising for supplies and resources to start growing								

# APPENDIX K

#### Raw Data from Policy Idea #3, Group 2

Big Idea:	Gardens at every school,	food co-ops in even	neighborhood selling locally grown food
	Additiona	l Assests Needed	
People	Organizations	Places	Resources
Youth/students	АНА	Central	Grant database
Council people	CDC	Scools	Funding
Organizational lea	Schools	Vacant lots	Land
Policy advocates	Food Strong	Vacant retail	IT platform
Ambassadors	RidAll	Food apartheid	Staff/people power
	ReSource Cleveland	Central group an	Volunteers
	Vilaeg Fam Farms		Marketing
	Coop Circles		
	Founders		
	Land Bank		
	Policy Orgs		
	Block Clubs		
	CKWC		
	Nurseries		
	AC	TION STEPS	
1	Audit organizations, scho	ools educators, creat	e a map and look for gaps, create a data base
	Build the framework: cur	riculm, outreach to	areas who are in the gap, engagement of people,
2	organizations and places	, convening of peopl	e
3	Implementation: pilot pr	rogramming (CKWC f	arm stop), timeline, action steps beyond 90 days

# APPENDIX L

#### Raw Data from Policy Idea #4

	Collect Data	= Nutritio	n Zone p	lot fo	orsev	eral ye	ars	, looking	g at cha	nges in
Big Idea:	different data									
	ditional Assests I	-		ı.						
			D	_			-			
People	Organizations	Places	Resource	S			-			
							_			
	ACTION STEPS									
30 DAY STEPS										
1	Determine who									
	Identify Swetlar	nd staff or	other rese	arche	rs who	o will p	rovi	de input	and	
2	analyze the data									
_	Determine partr									
3	entities, hospita									
	Literature review		arch simila	r to n	utritio	n zones	s, m	ental he	alth,	
4	and data collect	ion								
	Identify particip	ants to be	involved	n dat	a colle	ection (	who	needs t	o be at	
	the table to pul	_			will b	e colle	cte	d, estable	sih what	
5	outcomes need	to be met	and by wh	en)						
	Use CHNA to und	derstand p	reliminar	/ base	eline d	lata (ar	nd/o	r the you	th risj	
6	survellience sur	vey)								
·	Conduct a lands	5200 2556	ssmont/d	ocido	on nil	ot citio	-/-	rone base	nd on	
	Conduct a lands	-								
	beed (determine income level, ch							-		
7	income rever, cri	ilonic dise	ase rates,	etc.j	uieii ii	iailow (	JOW	n to top s	,	
60 DAY STEPS	Create recruitme	ent strater	ic plan to	encur	0 025	comm	uni	ty and or	a within	
	the community i									
8	data	3 represer	iteu anu t	Huers	itanus	Wildti	3 110	eu to coi	iect	
	Recuritment: Loc	ok for orga	nizations	to be	willin	g to sul	bmi	t data, ga	ther	
	buy in to the "w	hy" it need	ds to be do	ne, p	ut toge	ether in	fras	structure	on how	
9	data will be col	lected and	where it	will b	e stror	es and	hov	w it will b	oe .	
10	Create data coll	ection pla	n to prese	nt to	school	s and c	orga	nizations	5	
11	Gather baseline									
	Develop commu	nity/instit	utional pa	rtner	ships t	to impl	eme	ent 10 nut	trition	
12	zones throughou		-							
	Build relationsh	ips withir	commun	ty/ins	titutio	onal pa	rtne	rships to	)	
13	support group co	ohesion a	nd sustain	abilit	у					
	Develop question	onair key p	oints for	valua	ition c	hildren	n/ad	ult healt	h,	
14	physical/menta	l health, s	chools and	d seni	ors					
15	Deteremine whi	ch nutritio	on zones t	pilo	t					
90 DAY STEPS										
	Present/pitch da			poss	ible s	chools	and	dorganiza	ations	
	to see if they wa									
17	Establish how th									
18	Begin to put tog									ipants
	Recruit voluntee								ronic,	
	communtiy even		door, ma	I-in, a	ask em	nployee	ers, s	student		
	volunteer hours	•								
20	Community insti	tutional/p	partnershi	os im	oleme	nt the 1	10 N	utrition Z	ones	
21	Pray									